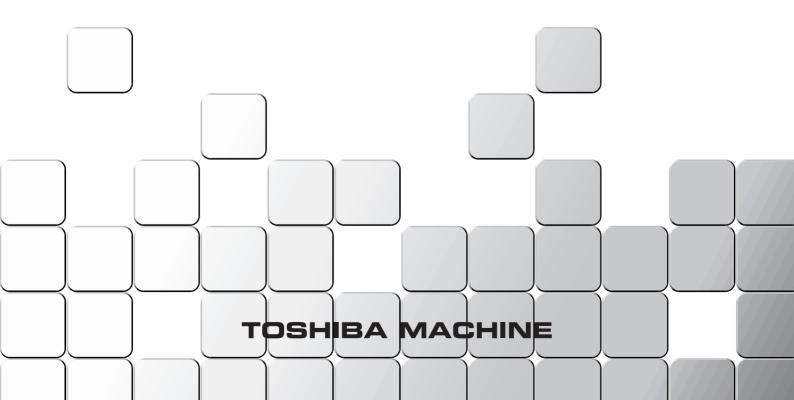
# Annual Report



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# An Outline of the Toshiba Machine Group

A highly respected integrated machine building group, internationally respected for its total capability in the production of quality plastic processing machinery, die-casting machines, machine tools, precision machinery, hydraulic equipment, semiconductor manufacturing equipment, and electronic controls.

Based on their highly innovative technology, expertise, and experience nurtured over decades as one of the world's leading machine builders, the Toshiba Machine Group's global-type solution business provides customers in such various industries as the automobile, data communications and semiconductors with total satisfaction by the careful analysis and recommending of optimum-type solutions to their requirements.

# Corporate Information (as of March 31, 2006)

Company name: TOSHIBA MACHINE CO., LTD.

Headquarters: 2068-3, Ooka, Numazu-shi,

Shizuoka-ken 410-8510, Japan

Established: 1938

Capital: ¥12,484 million (US\$106 million)

Shares of Common Stock

Issued and Outstanding: 166,885,530 shares

Number of Shareholders: 10,905

Number of employees: 1,564 (Consolidated: 3,336)

## Foreword |

The Japanese economy continued to gradually recover due to increased private-sector plant and equipment investment, resumption in personal consumption, and the completion of inventory adjustment in the IT (information technology) industry in the latter half of the year. Overseas, China, with strong robust growth, continued to lead the Asian region. The United States, supported by domestic demand, continued in its economic expansion, while Europe maintained its gradual business recovery.

The Japanese domestic machine industry enjoyed generally favorable conditions due to increased domestic and overseas demand.

The Toshiba Machine Group, based on their corporate CS (Customer Satisfaction) policy, continued in its concerted efforts to secure orders, develop new products, and pioneer new domestic and overseas growth markets for their injection molding machines, plastic extrusion machines, die-casting machines, machine tools, electronic control equipment and semiconductor manufacturing equipment resulted in a 13.8% increase over the previous term in consolidated total orders received, totaling ¥159,014 million (US\$1,354 million), and a 16.8% increase, totaling ¥144,356 million (US\$1,229 million), in consolidated net sales over the previous term. (An exchange rate of US\$1.00 = ¥117.47 shall be used throughout this report).

The increased sales of our products in combination with various business rationalization efforts resulted in a pre-tax consolidated profit of ¥15,604 million (US\$133 million), an increase of 44.9% over the previous term, and a net consolidated profit of ¥10,482 million (US\$89 million), an increase of 47.8% over the previous term, our third consecutive year of increased revenue and fourth consecutive year of increased profits.

Hence, we are pleased to announce that a fiscal yearend dividend of \$8 (US\$0.07) per share was distributed to our stockholders for the period ending on March 31, 2006, an increase of \$3 (US\$0.03) per share over the previous year, for a total annual dividend of \$12 (US\$0.1) per share, up from \$7 (US\$0.06) for the previous term.

On April 1, 2006, a subsidiary was established in New Delhi, India, to market and service Toshiba Machine Group products in that region. Additionally, to further strengthen our group management network, Fuji seiki Corporation became a 100% fully owned subsidiary of the Toshiba Machine Co. Ltd. through an exchange of stock on the same day.

As for the general outlook, despite many uncertainties such as volatile energy costs and

the risk of an international economic slowdown, the Japanese domestic economy is expected to continue in its gradual recovery.

Under such business conditions, the Toshiba Machine Group implemented their ACTION PROGRAM G1500 last year to help further promote and sell their products in new markets. They also implemented their TOSHIBA MACHINE ACTION PROGRAM G1500II (TM-AP G1500II) on April 1, 2006, along with the continuing of various strategy based reforms and advanced technologies for further enhancement of business performance and profitability, as well as continued emphasis on increased productivity through the promotion of various rationalization and efficiency-oriented measures, as well as the creation of environmentally friendly, quality products based on ISO9001 and 14001 standards, and as a responsible corporate citizen, observe all rules and regulations, and fulfill all social responsibilities.

Reiji Nakajima President

R. Wakajima

July, 2006

# FINANCIAL HIGHLIGHTS (consolidated)

	2006	2005	2004	2003	2002
Net sales	¥144,356	¥123,573	¥110,658	¥97,297	¥104,599
•	1,228,875				
Cost of sales	¥98,394	¥85,598	¥77,627	¥68,455	¥74,495
	\$837,609				
Selling, general and	¥29,411	¥25,742	¥25,430	¥25,786	¥28,636
administrative expenses	\$250,370				
Operating income	¥16,551	¥12,233	¥7,601	¥3,056	¥1,468
	\$140,896				
Income (loss) before income	¥16,715	¥10,178	¥5,104	¥1,239	¥(2,010)
taxes and minority interests	\$142,291				
Income taxes	¥5,995	¥2,940	¥817	¥193	¥413
	\$51,034				
Net income (loss)	¥10,482	¥7,093	¥4,153	¥1,052	¥(1,924)
	\$89,231				
Per common share:					
Net income (loss)	¥63.16	¥42.48	¥24.71	¥6.29	¥(11.53)
	\$0.54				
Cash dividends	¥12.00	¥7.00	¥4.00	¥3.00	¥ —
	\$0.10				
Total assets	¥172,477	¥145,057	¥148,309	¥136,278	¥140,035
9	\$1,468,264				
Shareholders' equity	¥60,347	¥47,624	¥42,230	¥37,525	¥37,306
	\$513,723				
Capital expenditure	¥3,096	¥2,004	¥1,774	¥1,275	¥2,378
(property, plant and equipment)	\$26,356				
Depreciation	¥1,891	¥1,825	¥1,800	¥2,050	¥2,289
	\$16,098				
R & D Cost	¥2,808	¥2,512	¥3,194	¥2,587	¥2,951
	\$23,904				
Number of employees	3,336	3,310	3,068	3,380	3,565

In millions of yen (thousands of U.S. dollars) except for number of employees and per-share data.

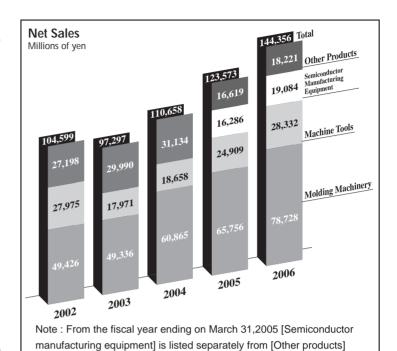
# **Overseas Operations for Fiscal 2006**

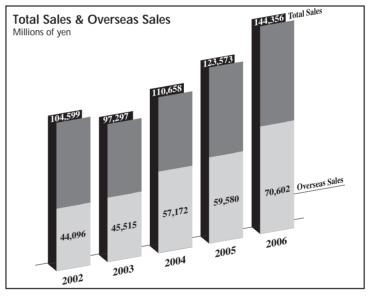
During fiscal year 2006, we enjoyed favorable exports of our molding machinery and semiconductor manufacturing equipment to the Asian region. Supported by domestic demand, increased overseas sales were also recorded for the United States market.

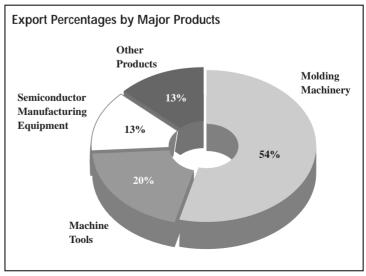
Due to such favorable economic conditions, increased foreign demand for our products resulted in total consolidated overseas sales of ¥70,602 million (US\$601 million), an 18.5% increase over the previous year, contributing to approximately 48.9% of total consolidated sales.

In terms of machine types, injection molding machines, die-casting machines and machine tools continued to be our leading export products, with the Asian region, principally China, Korea, Taiwan, Indonesia, and Thailand, being our largest markets.

During the current fiscal year, the
Toshiba Machine Group plans to continue
in the further enhancement of their
regional sales and service networks, along
with the providing of machines of
increasingly higher standards of quality, as
well as a total type of Solution Business
based on our value chain of products.







# **Overseas Offices**

#### Nouth America

# TOSHIBA MACHINE CO., AMERICA Chicago Head Office

755 Greenleaf Avenue,

Elk Grove Village, IL 60007, U.S.A.

Tel: [1]-847-593-1616 Fax: [1]-847-593-0897

URL http://www.toshiba-machine.com/

#### Los Angeles Office

1440 South Balboa Avenue, Ontario, CA 91761, U.S.A. Tel : [1]-909-923-4009

Fax: [1]-909-923-7258

#### New Jersey Office

1578 Sussex Turnpike, Randolph,

NJ 07869, U.S.A.

Tel: [1]-973-252-9956 Fax: [1]-973-252-9959

#### Atlanta Office

6478 Putnam Ford Drive, Suite #106, Woodstock, GA 30189, U.S.A.

Tel: [1]-678-494-8005 Fax: [1]-678-494-8006

#### **New York Office**

10 Corporate Park Drive, Suite C, Hopewell Junction, NY 12533, U.S.A.

Tel: [1]-845-896-0692 Fax: [1]-845-896-1724

## TOSHIBA MACHINE MACHINERY CO., LTD.

#### **USA Branch**

755 Greenleaf Avenue,

Elk Grove Village, IL 60007, U.S.A.

Tel: [1]-847-593-1616 Fax: [1]-847-593-9741

# TOSHIBA MACHINE MACHINERY CO., LTD. Canada Branch

Canada Branch

6 Shields Court, Suite 101, Markham, Ontario, L3R 4S1, CANADA

Tel: [1]-905-479-9111 Fax: [1]-905-479-6098

URL http://www.toshibamachine.on.ca/

#### Europe

#### TOSHIBA MACHINE (EUROPE) G.m.b.H. Head Office

Karl-Arnold-Strasse 2a, 47877 Willich-Münchheide, GERMANY

Tel: [49]-(0)2154-9275-0 Fax: [49]-(0)2154-9275-75

#### U.K. Branch

60 Burners Lane, Kiln Farm, Milton Keynes MK11 3HD UNITED KINGDOM

Tel: [44]-(0)1908-562327 Fax: [44]-(0)1908-562348

#### South East Asia

# TOSHIBA MACHINE S.E. ASIA PTE. LTD. Head Office

No. 24 Tuas Avenue 4, Singapore 639374, SINGAPORE

Tel: [65]-68611455 Fax: [65]-68612023

#### Kuala Lumpur Branch

70-G, Jalan SS21/62,

Damansara Utama, 47400 Petaling Jaya, Selangor Darul Ehsan, MALAYSIA

Tel: [60]-(0)3-77297544 Fax: [60]-(0)3-77297545

#### **Penang Office**

No. 61, Jalan Prai Jaya 4, Bandar Prai Jaya, 13600 Prai, Penang,

MALAYSIA

Tel: [60]-(0)4-3980086 Fax: [60]-(0)4-3989652

#### Ho Chi Minh Office

e Town,8th Floor,364,

Chong Hoa Street, Tan Binh District, Ho Chi Minh City, VIETNAM

Tel: [84]-(0)8-810-8658 Fax: [84]-(0)8-810-6816

# TOSHIBA MACHINE (THAILAND) CO., LTD. TMT SERVICE & ENGINEERING CO., LTD.

127/28 Panjathanee Tower, 23rd Floor,

Nonthree Road,

Khwaeng Chong Nonthree, Khet Yannawa, Bangkok, 10120,

THAILAND

Tel: [66]-(0)2-681-0158 Fax: [66]-(0)2-681-0162

#### Chonburi Branch

656 Sukumvit Road, Tambol Seansuk, Ampur Muang, Chonburi 20130,

THAILAND

Tel: [66]-(0)38-341-670 Fax: [66]-(0)38-341-759

#### East Asia

#### SHANGHAI TOSHIBA MACHINE CO., LTD. **Head Office**

4788, Jin Du Road. Xinzhuang Industry Zone, Shanghai, 201108,

PEOPLE'S REPUBLIC OF CHINA

Tel: [86]-(0)21-5442-0606 Fax: [86]-(0)21-5866-2450

1F Block, 223 Fu Te Bei Street, Wai Gao Qiao Free Trade Zone, Shanghai, 200131.

PEOPLE'S REPUBLIC OF CHINA

#### **Beijing Office**

Beijing Fortune Building, Room No. 2014, 5 Dong Sanhuan Bei-Lu, Chaoyang District, Beijing, 100004,

PEOPLE'S REPUBLIC OF CHINA

Tel: [86]-(0)10-6590-8977 Fax: [86]-(0)10-6590-8979

#### **Tianjin Office**

12-32, Xinshuiyuan, Youyinan Road, Hexi District, Tianjin, 300221

PEOPLE'S REPUBLIC OF CHINA

Tel: [86]-(0)22-8836-3056 Fax: [86]-(0)22-2416-0380

#### Suzhou Office

3F, Room C1, Gui Du Tower No. 8, Zhong Xin Road, Suzhou, 215021 PEOPLE'S REPUBLIC OF CHINA Tel: [86]-(0)512-6761-9211

Fax: [86]-(0)512-6761-0380

#### **Dalian Office**

No. 171-8, Dongbei Avenue, Development Zone, Dalian, 116600 PEOPLE'S REPUBLIC OF CHINA

Tel: [86]-(0)411-8732-7911 Fax: [86]-(0)411-8732-6899

#### **Guangzhou Office**

Room 707, No.93, Linhexi Road, Tianhe District, Guangzhou, 510610 PEOPLE'S REPUBRIC OF CHINA

Tel: [86]-(0)20-8755-1180 Fax: [86]-(0)20-8755-1185

#### TOSHIBA MACHINE (SHANGHAI) CO., LTD.

4788, Jin Du Road, Xinzhuang Industry Zone, Shanghai, 201108,

PEOPLE'S REPUBLIC OF CHINA

Tel: [86]-(0)21-5442-5455 Fax: [86]-(0)21-5442-5466

## TOSHIBA MACHINE HONG KONG LTD.

#### Head Office

Suite 1010, 10th Floor, Tower 3, China Hong Kong City,

33 Canton Road, Tsim Sha Tsui,

Kowloon, HONG KONG Tel: [852]-2735-1868

Fax: [852]-2735-1872

#### **Shenzhen Office**

Room 318-319, Century Plaza Hotel, Kin Chit Road, Shenzhen, 518001, PEOPLE'S REPUBLIC OF CHINA Tel: [86]-(0)755-8232-0453

Fax: [86]-(0)755-8234-3497

#### TOSHIBA MACHINE TAIWAN CO., LTD.

No. 62, Lane 188, Jui-Kuang Road, Nei-Hu District, Taipei, TAIWAN

Tel: [886]-(0)2-2659-6558 Fax: [886]-(0)2-2659-6381

## NuFlare Technology, Inc.

#### Korea Branch

Wonchang B/D 4th Floor 1000-2,3,

Yeongtong-dong, Suwon Si

Yeongtong-gu, Gyeonggi-Do, Korea 443-813

Tel: [82]-(0)70-7017-1136/ Fax : [82]-(0)31-202-0435

## South Asia

#### TOSHIBA MACHINE (INDIA) PVT. LTD.

No.1006, Antriksh Bhawan22, Kasturba Gandhi Marg, New Delhi, 110001,

INDIA

Tel:[91]-(0)11-6632-6159 Fax: [91]-(0)11-6632-6161

# Financial Review —

## **CONSOLIDATED BALANCE SHEETS**

TOSHIBA MACHINE CO., LTD. AND CONSOLIDATED SUBSIDIARIES March 31, 2006 and 2005

	Millions	s of yen	Thousands of U.S. dollars
ASSETS	<b>2006</b> 2005		2006
Current assets:			
Cash and time deposits (Note 12)	¥39,410	¥ 26,619	\$335,490
Notes and accounts receivable, trade	56,142	52,578	477,926
Allowance for doubtful receivables	(433)	(430)	(3,686)
Net receivables	55,709	52,148	474,240
Inventories:			
Finished products	3,032	3,945	25,811
Work in process	31,670	25,569	269,600
Raw materials and supplies	2,207	2,162	18,788
Total inventories	36,909	31,676	314,199
Deferred tax assets (Note 11)	2,540	2,164	21,623
Other current assets	1,337	1,622	11,381
Total current assets	135,905	114,229	1,156,933
Property, plant and equipment, net			
(Notes 5 and 10)	22,844	22,208	194,467
Intangible Assets	735	663	6,257
Investments and other assets:			
Investments in:			
Unconsolidated subsidiaries and			
affiliates	153	153	1,302
Other securities (Note 4)	11,488	6,537	97,795
Long-term loans	282	337	2,401
Deferred tax assets (Note 11)	342	89	2,911
Other investments	728	841	6,198
Total investments and other assets	12,993	7,957	110,607
Total assets	¥172,477	¥145,057	\$1,468,264

		Millions	of yen	Thousands of U.S. dollars
LIABILITIES AND SI	HAREHOLDERS' EQUITY	2006	2005	2006
Current liabilities:				
Short-term bank lo	ans (Notes 6 and 10)	¥26,809	¥26,452	\$228,220
Current portion of	long-term debt (Notes 6 and 10)	1,538	762	13,093
Notes and accounts	s payable, trade	40,992	34,779	348,957
Income taxes paya	ble	5,323	4,444	45,314
Accrued expenses		6,240	5,736	53,120
Advances received	I	4,780	2,768	40,691
Other current liabi	lities	2,193	731	18,668
Total curren	t liabilities	87,875	75,672	748,063
Long-term liabiliti	es:			
Long-term debt (No	otes 6 and 10)	9,840	11,378	83,766
Deferred tax liabili	ties (Note 11)	2,937	1,570	25,002
Accrued employee	s' retirement benefits (Note 7)	9,116	8,004	77,603
Total long-te	rm liabilities	21,893	20,952	186,371
Total liabilities		109,768	96,624	934,434
Contingent liabiliti	ies (Note 8 and Note 15)			
Minority interest in	n consolidated subsidiaries	2,362	809	20,107
Shareholders' equi	ty:			
Common stock				
Authorized	360,000,000 shares			
Issued	166,885,530 shares	12,485	12,485	106,282
Additional paid-in o	capital	19,538	19,405	166,323
Retained earnings		23,423	14,461	199,396
Unrealized holding	gain on securities, net of tax	5,753	2,747	48,974
Foreign currency t	ranslation adjustments	(159)	(653)	(1,353)
Treasury stock, at	cost			
(1,717,748 shares in	2006, 2,056,612 shares in 2005)	(693)	(821)	(5,899)
Total shareh	olders' equity	60,347	47,624	513,723
Total liabiliti	es and shareholders' equity	¥172,477	¥145,057	\$1,468,264

## **CONSOLIDATED STATEMENTS OF INCOME**

TOSHIBA MACHINE CO., LTD. AND CONSOLIDATED SUBSIDIARIES Years ended March 31, 2006 and 2005

	Million	is of yen	Thousands of U.S. dollars
	2006	2005	2006
Net sales	¥144,356	¥123,573	\$1,228,875
Cost of sales (Note 13)	98,394	85,598	837,609
Gross profit	45,962	37,975	391,266
Selling, general and administrative expenses (Note 13)	29,411	25,742	250,370
Operating income	16,551	12,233	140,896
Other income:			
Interest and dividends	129	98	1,098
Gain on sales of property, plant and equipment	718	26	6,112
Others	2,488	472	21,180
	3,335	596	28,390
Other expenses:			
Interest	471	521	4,010
Special benefits for employees retired			
under early retirement program	_	356	_
Amortization of transitional obligation for			
employee's retirement benefits (Note 7)	818	827	6,963
Gain on sales of investment in			
consolidated subsidiaries	1,366	_	11,629
Others	516	947	4,393
	3,171	2,651	26,995
Income before income taxes			
and minority interest	16,715	10,178	142,291
Income taxes:(Note 11)			
Current	7,189	4,597	61,199
Deferred	(1,194)	(1,657)	(10,165)
	5,995	2,940	51,034
Income before minority interest	10,720	7,238	91,257
Minority interest in income of			_
consolidated subsidiaries	238	145	2,026
Net income	¥10,482	¥7,093	\$89,231
	_	⁄en	U.S. dollars
Net income per share of common stock	¥63.16	¥42.48	\$0.54

## CONSOLIDATED STATEMENTS OF SHAREHOLDERS' EQUITY

TOSHIBA MACHINE CO., LTD.AND CONSOLIDATED SUBSIDIARIES Years ended March 31, 2006 and 2005

	•		Millio	ons of yen				
-	Number of	Common	Additional paid in	Retained	Unrealized gain on	Translation	Treasury	/ Total
Balance at March 31, 2004	Shares 166,885,530	stock ¥ 12,485	capital ¥ 19,405	earnings ¥8,517	securities,net ¥2,286	adjustments (¥453)	stock (¥10)	¥ 42,230
	100,000,000	+ 12,400	+ 19,405		+ 2,200	( + 455)	(+10)	
Net income  Purchase of transury stock				7,093			(011)	7,093
Purchase of treasury stock	1: 3 - 4 - 3 1 : 3: -			4.4			(811)	(811)
Increase due to newly conso  Cash dividends	ndated substata	uries		(1.001)				(1.004)
Bonuses to directors and				(1,001)				(1,001)
				(20)				(20)
statutory auditors	idionico			(29)				(29)
Merger of consolidated subs				(129)				(129)
Liquidation of consolidated	-			(1)	464			(1)
Unrealized gain on securities					461	(200)		461
Change in translation adjusts	ments					(200)		(200)
Balance at March 31, 2005	166,885,530	12,485	19,405	14,461	2,747	(653)	(821)	47,624
Net income				10,482				10,482
Exchange of stock for								
shares of affiliated compa	ny		133					133
Purchase of treasury stock							(14)	(14)
Cash dividends				(1,485)				(1,485)
Bonuses to directors and								
statutory auditors				(35)				(35)
Unrealized gain on securities	S				3,006			3,006
Change in translation adjusts	ments					494		494
Exchange of treasury stock,								
or decrease sales of treasu	ry stock,net						142	142
Balance at March 31, 2006	166,885,530	¥ 12,485	¥ 19,538	¥ 23,423	¥5,753	(¥159)	(¥693)	¥ 60,347
-				ousands of U				
		Common	Additional	Datainad	Unrealized	Translation	Тиология	Total
		Common stock	paid in Capital	Retained earnings	gain on securities,net	adjustments	Treasury stock	Total
Balance at March 31, 2005		\$106,282	\$165,190	\$123,104	\$23,385	(\$5,559)	(\$6,989)	\$405,413
Net income		,, -	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	89,231	* -,	(+-,,	(+-,,	89,231
Exchange of stock for				,				•
shares of affiliated compa	nv		1,133					1,133
Purchase of treasury stock			,				(119)	(119)
Cash dividend				(12,641)			,	(12,641)
Bonuses to directors and				, ,				, ,
statutory auditors				(298)				(298)
Unrealized gain on securities	S			, ,	25,589			25,589
Change in translation adjusts					-	4,206		4,206
Exchange of treasury stock,								•
or decrease sales of treasu	ry stock,net						1,209	1,209
Balance at March 31, 2006		\$106,282	\$166,323	\$199,396	\$48,974	(\$1,353)	(\$5,899)	\$513,723
						•	•	

## **CONSOLIDATED STATEMENTS OF CASH FLOWS**

TOSHIBA MACHINE CO., LTD. AND CONSOLIDATED SUBSIDIARIES Years ended March 31, 2006 and 2005

ears ended March 31, 2006 and 2005	Millions	of ven	Thousands of U.S. dollars
	2006	2005	2006
Operating Activities:	2000	2000	2000
Income before income taxes and	¥16,715	¥10,178	\$142,292
minority interest		1.0,1.0	¥::=,===
Adjustments to reconcile income before income taxes			
and minority interest to net cash provided by operating	ng activities:		
Depreciation and amortization	1,891	1,825	16,098
Allowance for doubtful receivables	2	(115)	17
Employees' retirement benefit, less payments	1,113	903	9,475
Gain on sale of investment in	1,113	903	3,473
consolidated subsidiaries	(1,366)	_	(11,629)
Loss (gain) on sales and disposal of	(1,000)		(,,
property, plant and equipment	(540)	232	(4,597)
Loss on settlement of dispute	(1,181)	_	(10,054)
Changes in operating assets and liabilities:			
Notes and accounts receivables, trade	(3,565)	(1,797)	(30,348)
Inventories	(5,233)	(3,416)	(44,548)
Notes and accounts payables, trade	6,213	2,582	52,890
Advances received	2,012	570	17,128
Accrued expenses	499	(553)	4,248
Income taxes paid	(6,320)	(1,016)	(53,801)
Others	2,949	(654)	25,104
Net cash provided by operating activities	13,189	8,739	112,275
Investing Activities:			
Purchases of property, plant and equipment	(2,330)	(1,448)	(19,835)
Proceeds from sales of property, plant and equipment	844	248	7,185
Payments of long-term loan receivables	(15)	(36)	(128)
Repayments of long-term loan receivables	67	73	570
Proceeds from sales of investment in consolidated subsidi	iaries <b>2,400</b>	_	20,431
Others	48	(62)	409
Net cash provided (used) in investing activities	1,014	(1,225)	8,632
Financing Activities:		,	
Increase (decrease) in short-term bank loans	357	(14,897)	3,039
Repayments of long-term debt	(761)	(748)	(6,478)
Purchases of treasury stock	(15)	(810)	(128)
Cash dividends paid	(1,485)	(1,001)	(12,641)
Others	(3)		(26)
Net cash used in financing activities	(1,907)	(17,456)	(16,234)
Effect of exchange rate changes on	· · · · ·	,	
cash and cash equivalents	495	(73)	4,214
Net cash increased in cash and	12,791	(10,015)	108,887
cash equivalents			
Cash and cash equivalents at the beginning of year	26,619	36,112	226,603
Increases in newly consolidated subsidiaries	_	528	_
Decreases on liquidation of consolidated subsidiaries		(6)	
Cash and cash equivalents at end of year (Note 12)	¥39,410	¥26,619	\$335,490

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

TOSHIBA MACHINE CO., LTD. AND CONSOLIDATED SUBSIDIARIES

# 1. Basis of Presenting Consolidated Financial Statements

The accompanying consolidated financial statements of Toshiba Machine Co., Ltd. (the "Company") and consolidated subsidiaries are prepared on the basis of accounting principles generally accepted in Japan, which are different in certain respects as to the application and disclosure requirements of International Financial Reporting Standards, and are compiled from the consolidated financial statements prepared by the Company as required by the Securities and Exchange Law of Japan. The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from these estimates. The consolidated statements of shareholders' equity have been prepared to supply additional information.

The consolidated balance sheets, statements of income and cash flows incorporate certain reclassifications and rearrangements in order to present these statements in forms which are more familiar to readers of these statements outside of Japan. In addition, the notes to the consolidated financial statements include information which is not required under generally accepted accounting principles and practice in Japan but is presented herein as additional information.

# 2. Summary of Significant Accounting Policies

(a) Basis of consolidation and accounting for investments in unconsolidated subsidiaries and affiliates

The consolidated financial statements include the accounts of the Company and its subsidiaries (together the "Companies"). Certain subsidiaries which are not material are not consolidated.

All significant intercompany transactions and accounts and unrealized intercompany profits among consolidated entities are eliminated in consolidation.

The difference between the cost and underlying interest in net equity of consolidated sub-

sidiaries at the time of acquisition, which is included in intangible assets of the accompanying consolidated balance sheets, is deferred and amortized within the five-year period.

Investments in affiliates (15 to 50 percentowned companies) in which the ability to exercise significant influence exist, except immaterial investments, are stated at cost plus equity in undistributed earning (losses) of investees.

Consolidated net income includes the Company's share of the current net earnings of such companies, after elimination of unrealized intercompany profits.

#### (b) Translation of Foreign Currencies

Monetary assets and liabilities denominated in foreign currencies are translated into Japanese yen at the exchange rate prevailing at the balance-sheet dates except for those hedged by a forward contract, which are translated using the contracted rate.

The foreign exchange gains and losses from translation are recognized in the consolidated statements of income to the extent that they are not hedged by foreign exchange derivatives.

All assets and liabilities of foreign subsidiaries and affiliates are translated at current rates at the respective balance sheet dates and all income and expense accounts are translated at average rates for the respective periods. The components of shareholders' equity are translated at their historical exchange rates.

#### (c) Securities

Securities owned by the Companies have been classified into two categories, held-to-maturity securities and other securities, in accordance with the accounting standard for financial instruments.

Held-to-maturity debt securities are carried at amortized cost. Marketable securities classified as other securities are carried at fair value with any changes in unrealized gain or loss, net of income taxes, directly included in shareholders' equity.

Non-marketable securities classified as other securities are carried at cost. Cost of securities sold is determined by the moving average method.

#### (d) Inventories

Inventories are stated at the cost, deter-

mined by the specific identification method for finished products and work in process, and by the moving average method for raw materialsandsupplies.

#### (e) Allowance for doubtful receivables

The allowance for doubtful receivables is stated based on the default ratio sustained over a specific period in the past and the estimated uncollectible amount based on the analysis of certain individual accounts, including probable bad debts and claims in bankruptcy.

This amount is considered sufficient to cover possible losses on collection.

#### (f) Bonuses

The bonuses to the employees are paid twice a year and accrued based on estimated amounts to be paid in the subsequent period. Bonuses to directors and statutory auditors, which are subject to approval by the shareholders, are an appropriation of retained earnings and not charged to income.

#### (g) Depreciation of property, plant and equipment

Depreciation of buildings is computed, with minor exceptions, by the straight-line method and other depreciation of property, plant and equipment is computed by the declining balance method over the estimated useful lives of respective assets. Principally ranging from three to sixty years for buildings and from three to twenty-two years for machinery, equipment and vehicle.

#### (h) Amortization of intangible assets

Computer software used internally by the Company and consolidated subsidiaries is amortized by the straight -line method over the relevant economic useful lives (5 years). The others including patent right are computed by the straight -line method over the estimated useful lives of respective assets.

#### (i) Finance Leases

Finance leases, which do not transfer ownership of the leased assets to the lessees, are accounted for in the same manner as operating leases.

#### (i) Derivative financial instruments

All derivatives are stated at fair value. Gains or losses arising from changes in fair value are

charged or credited to income for the period in which they arise, except for derivatives that are designated as hedging instruments. Gains or losses arising from changes in fair value of the derivatives designated as hedging instruments are deferred as assets or liabilities to be off-set against gains or losses on the underlying hedged assets and liabilities.

#### (k) Income Taxes

The Companies accrue current income taxes based on taxable income.

The Companies include many items for financial reporting purpose which, in the case of expenses, are not currently deductible and in the case of income, are not currently taxable.

Income tax effects on temporary differences between tax and financial reporting purposes reflected as deferred income taxes in the consolidated financial statements using the asset and liability method.

#### (I) Employees' Retirement Benefits

Accrued employees' retirement benefits are provided based on the projected retirement benefit obligation less the fair value of plan assets at year-end.

The unrecognized transitional obligation is being amortized over 15 years. Actuarial gain or loss is amortized by the straight-line method over the average remaining years of service of employees

#### (m) Appropriation of Retained Earnings

Under the Commercial Code of Japan, the appropriation of retained earnings with respect to a given financial period is made by resolution of the shareholders at a general meeting to be held subsequent to the close of such financial period. The accounts for that period do not, therefore, reflect such appropriations. See Notes 14

#### (n) Amounts per Share of Common Stock

Net income (loss) per share is computed based on the weighted-average number of shares of common stock outstanding during each year.

Diluted net income per share is not presented since the Company has never issued any securities with a dilutive effect, such as bonds with warrants and convertible bonds. Cash dividends per share represent the actual amount

declared as applicable to the respective years.

#### (o) Statements of Cash Flows

In preparing the statements of cash flows, cash on hand, readily available deposits and short-term highly liquid investments with maturities of not exceeding three months at the time of purchase are considered to be cash and cash equivalents.

#### (p) Reclassifications

Certain accounts in the consolidated financial statements for the year ended March 31, 2005 have been reclassified to conform to the 2006 presentation.

#### 3. U.S. Dollar Amounts

U.S. dollar amounts are included solely for the convenience of the readers and have been translated at the rate of U.S.\$1.00=¥117.47,the approximate exchange rate prevailing in the Japanese foreign exchange market on March 31, 2006. This translation should not be construed as a representation that the yen amounts actually represent, have been, or could be converted into U.S. dollars.

#### 4. Securities

Information regarding marketable securities classified as other securities included in investment securities were as follows:

			Millions	s of yen		
		2006			2005	
	Carrying value	Market value	Unrealized gains	Carrying value	Market value	Unrealized gains
Equity securities	¥1,820	¥11,371	¥9,551	¥1,881	¥6,442	¥4,561
	¥1,820	¥11,371	¥9,551	¥1,881	¥6,442	¥4,561

	Thousands of U.S. dollars			
	2006			
	Carrying value	Market value	Unrealized gains	
Equity securities	\$15,493	\$96,799	\$81,306	
	\$15,493	\$96,799	\$81,306	

#### 5. Property, Plant and Equipment

Property, plant and equipment at March 31, 2006 and 2005 consisted of the following:

	Millions	Millions of yen	
	2006	2005	2006
Land	¥6,071	¥6,081	\$51,681
Buildings and structures	30,783	30,315	262,050
Machinery and equipment	30,193	31,063	257,027
Vehicles	565	575	4,810
Tools, furniture and fixtures	7,546	7,423	64,238
Construction in progress	1,439	361	12,250
	76,597	75,818	652,056
Less accumulated depreciation	(53,753)	(53,610)	(457,589)
	¥22,844	¥22,208	\$194,467

Depreciation expense for the years ended March 31, 2006 and 2005 were  $\pm$  1,891 million (\$ 16,098 thousand) and  $\pm$  1,825 million, respectively.

#### 6. Short-term Bank Loans and Long-term Debt

The annual interest rates applicable to the short-term bank loans outstanding on March 31, 2006 and 2005 ranged principally from 0.55% to 5.56% and from 0.52% to 4.70%, respectively. Long-term debt on March 31, 2006 and 2005 consisted of the following:

	Millions of yen		Thousands of U.S. dollars
	2006	2005	2006
Loans, principally from Japanese banks and			
insurance companies, with pledged assets as			
collateral(See Note 10), maturing 2007-2010,			
interest 1.31%-2.27%	¥11,378	12,140	\$96,859
	11,378	12,140	96,859
Less current portion	1,538	762	13,093
	¥9,840	¥11,378	\$83,766

The aggregate annual maturities of long-term debt at March 31,2006 were as follows:

Millions of yen	Thousands of U.S. dollars
	_
¥1,538	\$13,093
1,140	9,705
8,690	73,976
10	85
_	_
¥11,378	\$96,859
	¥1,538 1,140 8,690 10

#### 7. Employees' Retirement Benefits

The severance indemnity regulations of the Company and certain subsidiaries provides for benefit payments based on the employees' current basic rate of pay and length of service.

The Company and certain subsidiaries have a non-contributory funded pension plan for employees. The Company and certain subsidiaries pay the full cost of the benefits to a trust bank which act as the trustees.

The liability for employees' retirement benefits at March 31, 2006 and 2005 consisted of the following:

	Millions of yen		Thousands of U.S. dollars	
	2006	2005	2006	
Projected benefit obligation	¥18,688	¥18,557	\$159,087	
Fair value of plan assets	(807)	(744)	(6,870)	
Unrecognized transitional obligation	(7,193)	(8,011)	(61,232)	
Unrecognized actuarial loss	(1,572)	(1,798)	(13,382)	
Accrued retirement benefits obligation	¥9,116	¥8,004	\$77,603	

The components of net periodic benefit costs for the years ended March 31, 2006 and 2005 were as follows:

	Millions of yen		Thousands of U.S. dollars
	2006	2005	2006
Service cost	¥1,033	¥1,007	\$8,794
Interest cost	316	311	2,690
Expected return on plan assets	(7)	(7)	(60)
Recognized actuarial loss	818	239	6,963
Amortization of transitional obligation	280	827	2,384
	¥2,440	¥2,377	\$20,771

Certain consolidated subsidiaries have adopted the conventional method in calculating their projected benefit obligation.

Assumptions used in the accounting for the projected benefit obligation were as follows:

	2006	2005
Discount rate	2.0%	2.0%
Expected rate of return on plan assets	1.0%	1.0%
Amortization period of transitional obligation	15 years	15 years
Amortization period of actuarial loss/gain	10 years	10 years

#### 8. Contingent Liabilities

On March 31, 2006, contingent liabilities for notes discounted in the ordinary course of business and for loans guaranteed by the Company, principally on behalf of non-consolidated subsidiaries and affiliated companies, amounted to ¥316 million (\$2,690 thousand) and ¥1,084 million (\$9,228 thousand), respectively.

#### 9. Leases

Finance leases of the Companies other than those where ownership of the leased assets is transferred to the lessee, are accounted for as operating leases. The following pro forma amounts represent the acquisition costs, accumulated depreciation and net book value of the leased assets at March 31, 2006 and 2005, which would have been reflected in the consolidated balance sheets if these arrangements have been accounted for as finance leases:

	Millions	U.S. dollars	
Acquisition Costs	2006	2005	2006
Machinery, equipment and vehicles	¥910	¥893	\$7,747
Tools, furniture and fixtures	1,840	2,010	15,663
Less-Accumulated depreciation	(1,408)	(1,386)	(11,986)
Net book value	¥1,342	¥1,517	\$11,424

Future lease payments (including the interest portion thereon) subsequent to March 31, 2006 for finance leases accounted for as operating leases are as follows:

	Millions of yen	Thousands of U.S. dollars
	2006	2006
Due within one year	¥524	\$4,461
Due after one year	818	6,963
	¥1,342	\$11,424

Periodic lease charges, as a lessee, charged to income for the years ended March 31, 2006 and 2005 were  $\pm$  589 million (\$5,014 thousand) and  $\pm$  586 million, respectively.

#### 10. Pledged Assets

The following assets were pledged as collateral at M	Thousands of	
	Millions of yen	U.S. dollars
Land	¥1,372	\$11,679
Machinery and equipment, net	526	4,478
Buildings, net	3,017	25,683
	¥4,915	\$41,840

The preceding collaterals were pledged to secure long-term debt amounting to \$ 96 million (\$817 thousand), short-term bank loans amounting to \$ 587 million (\$4,997 thousand), (See Note 6).

#### 11.Income Taxes

Income taxes in Japan applicable to the Companies generally comprise Corporation Tax, Enterprise Tax and Prefectural and Municipal Inhabitants taxes. The statutory tax rates for the years ended March 31, 2006 and 2005 are approximately 39.8% and 39.8%, respectively.

The reconciliation between the statutory rate and effective tax rate of income taxes for the years ended March 31, 2006 and 2005 are as follows:

	2006	2005
Statutory tax rate	39.8 %	39.8 %
Per capita portion of Inhabitant Tax	0.3	0.5
Non-taxable revenue	0.1	0.1
Non-deductible expense	0.3	0.5
Unrealized intercompany profit on fixed assets	(0.2)	(0.0)
Change in valuation allowance	(0.2)	(9.0)
Difference in tax rate of consolidated subsidiaries	(1.0)	(1.1)
Other	(3.2)	(1.9)
Effective tax rate	35.9 %	28.9 %

The significant components of deferred tax assets and liabilities at March 31, 2006 and 2005 were as follows:

	Millions of yen		Thousands of U.S. dollars	
	2006	2005	2006	
Deferred tax assets:				
Accrued employees bonuses	¥1,324	¥1,005	\$11,271	
Allowance for doubtful accounts	129	155	1,098	
Devaluation of inventories	170	161	1,447	
Devaluation of securities	226	226	1,924	
Accrued employees' retirement benefits	2,866	2,127	24,398	
Unrealized gain on inventories	320	117	2,724	
Other	1,023	1,206	8,709	
Total deferred tax assets	¥6,058	¥4,997	\$51,571	
Valuation allowance	(2,097)	(2,490)	(17,852)	
Net deferred tax assets	¥3,961	¥2,507	\$33,719	
Deferred tax liabilities:				
Deferral of gain on sale of fixed assets	(218)	_	(1,856)	
Depreciation	_	(15)	_	
Unrealized gain on securities	(3,797)	(1,809)	(32,323)	
Deferred tax liabilities	(¥4,015)	(¥1,824)	(\$34,179)	
Net deferred tax assets (liabilities)	(¥54)	(¥683)	(\$460)	

#### 12. Cash and cash equivalents.

Reconciliation between cash and time deposits in the consolidated balance sheets and cash and cash equivalents in the statements of cash flows at March 31, 2006 and 2005 is presented as follows:

	Millions of yen		Thousands of U.S. dollars	
	2006	2005	2006	
Cash and time deposits	¥39,410	¥26,619	\$335,490	
Cash and cash equivalents	¥39,410	¥26,619	\$335,490	

#### 13. Research and development costs

Research and development costs charge to income were ¥2,808 million (\$23,904 thousand) and ¥2,512 million for the years ended March 31, 2006 and 2005, respectively.

#### 14. Shareholders' Equity

The Commercial Code of Japan (the" Code") provides that an amount equal to at least 10% of the amount to be disbursed as distribution of earnings be appropriated to the legal reserve until the sum of the legal reserve and additional paid-in capital account equals 25% of the common stock account. The Code provides that neither additional paid-in capital nor the legal reserve is available for dividends, but both may be used to reduce or eliminate a deficit by resolution of the shareholders or may be transferred to common stock upon approval by the Board of Directors. The Code further provides that if the total amount of additional paid-in capital and the legal reserve exceeds 25% of the amount of common stock, the excess may be distributed to the shareholders either as a return of capital or as dividends subject to the approval of the shareholders. The Company's shares of common stock have no par value in accordance with the Code.

The new Corporation Law of Japan (the" Law"), which superseded most of the provisions of the Code, went into effect on May 1, 2006. The Law stipulates similar requirements on distribution of earnings to those of the Code. Under the Law, however, such distributions can be made at any time by resolution of the shareholders, or by the Board of Directors if certain conditions are met.

#### 15. Segment information

#### (A) Business segment information

The companies' business is classified into the following four segments based on the similarities of type and nature of business:

Molding Machinery: Injection molding machines, Die casting machines, Plastic extrusion

Machine Tools: Large size machine tools, Portal type machine tools, Machining centers, Horizontal boring machines, High-precision machines

Semiconductor Equipment: Electron beam lithography system, Epitaxial reactor system Other Products: Hydraulic equipment, Electronic controls

The tables below present sales, operating expenses and operating income information by business segment.

Year ended March 31, 20	006	Millions of yen				
	Molding Machinery	Machine Tools	Semiconductor Equipment	Other Products	Eliminations and/or corporate	Consolidated
Sales	¥78,733	¥28,426	¥19,087	¥22,937	¥(4,827)	¥144,356
Operating expenses	70,523	24,715	17,390	20,246	(5,069)	127,805
Operating income	8,210	3,711	1,697	2,691	242	16,551
Identifiable assets	69,023	31,760	25,854	33,732	12,108	172,477
Depreciation	955	225	305	406	_	1,891
Capital expenditure	2,108	222	240	526	_	3,096

Year ended	March	31,	2005
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	Molding Machinery	Machine Tools	Semiconductor Equipment	Other Products	Eliminations and/or corporate Co	onsolidated
Sales	¥65,764	¥25,082	¥16,342	¥20,238	¥(3,853) ¥	123,573
Operating expenses	60,097	22,089	14,636	18,263	(3,745)	111,340
Operating income	5,667	2,993	1,706	1,975	(108)	12,233
Identifiable assets	56,751	23,480	23,887	31,849	9,090	145,057
Depreciation	927	203	323	372	_	1,825
Capital expenditure	782	268	214	740	_	2,004

#### Year ended March 31, 2006

#### Thousands of U.S.dollars

Molding Machinery	Machine Tools	Semiconductor Equipment	Other Products	Eliminations and/or corporat	e Consolidated
\$670,239	\$241,985	\$162,484	\$195,258	\$(41,091)	\$1,228,875
600,349	210,394	148,038	172,350	(43,152)	1,087,979
69,890	31,591	14,446	22,908	2,061	140,896
587,580	270,367	220,090	287,154	103,073	1,468,264
8,130	1,915	2,597	3,456	_	16,098
17,945	1,890	2,043	4,478	_	26,356
	Machinery \$670,239 600,349 69,890 587,580 8,130	Machinery         Tools           \$670,239         \$241,985           600,349         210,394           69,890         31,591           587,580         270,367           8,130         1,915	Machinery         Tools         Equipment           \$670,239         \$241,985         \$162,484           600,349         210,394         148,038           69,890         31,591         14,446           587,580         270,367         220,090           8,130         1,915         2,597	Machinery         Tools         Equipment         Products           \$670,239         \$241,985         \$162,484         \$195,258           600,349         210,394         148,038         172,350           69,890         31,591         14,446         22,908           587,580         270,367         220,090         287,154           8,130         1,915         2,597         3,456	Machinery         Tools         Equipment         Products         and/or corporate           \$670,239         \$241,985         \$162,484         \$195,258         \$(41,091)           600,349         210,394         148,038         172,350         (43,152)           69,890         31,591         14,446         22,908         2,061           587,580         270,367         220,090         287,154         103,073           8,130         1,915         2,597         3,456         —

# (B) Geographic segment information of the companies for the years ended March 31, 2006 and 2005 were as follows:

Year ended March 31, 2006		Millions of yen					
	Japan	North America	Asia	Total	Eliminations	Consolidated	
Net sales	¥137,415	¥9,154	¥11,022	¥157,591	¥(13,235)	¥144,356	
Cost and expenses	121,819	8,969	10,185	140,973	(13,168)	127,805	
Operating income	15,596	185	837	16,618	(67)	16,551	
Identifiable assets	145,368	4,949	7,100	157,417	15,060	172,477	

Year	ended	March	31	2005
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#### Millions of yen

	Japan	North America	Asia	Total	Eliminations	Consolidated
Net sales	¥121,009	¥7,829	¥7,453	¥136,291	¥(12,718)	¥123,573
Cost and expenses	109,297	7,707	6,985	123,989	(12,649)	111,340
Operating income	11,712	122	468	12,302	(69)	12,233
Identifiable assets	125,517	4,846	6,038	136,401	8,656	145,057

#### Year ended March 31, 2006

#### Thousands of U.S.dollars

	Japan	North America	Asia	Total	Eliminations	Consolidated
Net sales	\$1,169,788	\$77,926	\$93,828	\$1,341,542	\$(112,667)	\$1,228,875
Cost and expenses	1,037,022	76,351	86,703	1,200,076	(112,097)	1,087,979
Operating income	132,766	1,575	7,125	141,466	(570)	140,896
Identifiable assets	1,237,490	42,130	60,441	1,340,061	128,203	1,468,264

(C) Sales to foreign customers for the years ended March 31, 2006 and 2005 were as follows:

Year ended March 31, 2006	Millions of yen				
_	North America	Asia	Other	Total	
Sales to foreign customers	¥18,780	¥48,914	¥2,908	¥70,602	
Net sales	_	_	_	144,356	
Ratio of sales to foreign Customers (%)	13.0	33.9	2.0	48.9	
Year ended March 31, 2005		Millions	s of yen		
_	North America	Asia	Other	Total	
Sales to foreign customers	¥14,774	¥40,354	¥4,452	¥59,580	
Net sales	_	_	_	123,573	
Ratio of sales to foreign Customers (%)	12.0	32.7	3.5	48.2	
Year ended March 31, 2006	Thousands of U.S.dollars				
_	North America	Asia	Other	Total	
Sales to foreign customers	\$159,871	\$416,396	\$24,755	\$601,022	
Net sales	_	_	_	1,228,875	
Ratio of sales to foreign Customers (%)	13.0	33.9	2.0	48.9	

#### 16. Related Party Transactions

During the years ended March 31, 2006 and 2005, the Company and its consolidated subsidiaries had operational transaction with Toshiba Corporation, a 33.9% shareholder of the Company. A summary of the significant transaction with Toshiba Corporation for the year ended, March 31, 2006 is as follows. There were no transaction with Toshiba Corporation for the year ended March 31, 2005.

	Millions of yen		Thousands of U.S. dollars	
	2006	2005	2006	
For the year:				
Sales of investment in	¥2,400	_	\$20,431	
consolidated subsidiaries	¥2,400	_	\$20,431	

#### 17. Accounting Changes

#### (a) Accounting standard for the impairment of fixed assets

In the year ended March 31, 2006, the Company has adopted new accounting standards for the impairment of fixed assets in accordance with "Accounting Standards for the Inpairment of Fixed Assets" and "Implementation Guidance for Accounting Standards for the Impairment of fixed assets".

The effect on net income of the adoption of this new accounting standard was nil for the year ended March 31, 2006.

#### (b) Accounting standard for employee retirement and severance benefits

In the year ended March 31, 2006, the Company adopted the partial amendment of "Corporate Accounting Standard No. 3 regarding Employee Retirement and Severance Benefits" issued on March 16, 2005.

The effect on net income of the adoption of this new accounting standard was nil for the year ended March 31, 2006.

# Report of Independent Auditors

The Board of Directors

Toshiba Machine Co., Ltd.

We have audited the accompanying consolidated balance sheets of Toshiba Machine Co., Ltd.(the "Company") and consolidated subsidiaries as of March 31, 2006 and 2005, and the related consolidated statements of income, shareholders' equity, and cash flows for the years then ended, all expressed in yen. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of Toshiba Machine Co., Ltd. and consolidated subsidiaries at March 31, 2006 and 2005, and the consolidated results of their operations and their cash flows for the years then ended in conformity with accounting principles generally accepted in Japan.

The U. S. dollar amounts in the accompanying consolidated financial statements with respect to the year ended March 31, 2006 are presented solely for convenience. Our audit also included the translation of yen amounts into U. S. dollar amounts and, in our opinion, such translation has been made on the basis described in Note 3.

Ernst & Yourf Shin Nihan

June 28, 2006

# Directors & Auditors

#### **Directors** President

Reiji Nakajima

**Senior Managing Director** 

Kosei Takeyama

**Managing Directors** 

Yoshi Atobe

Mitsuji Yokoyama

**Directors** 

Hideo Tanaka

Fumihisa Yano

Hiroshi Hanai

Masaki Ikuta

Akinori Ide

Yukio limura

**Auditors** Fumio Kamahora

Michinori Tanaka

Yuji Ogawa

Toshitake Takagi

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