

View the Future with You



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June 23, 2025

To whom it may concern:

Remuneration

Company Name: SHIBAURA MACHINE CO., LTD. Representative: Shigetomo Sakamoto, President,

Chief Executive Officer and Chief Operating Officer (Securities Code: 6104, Tokyo Stock Exchange, Prime Market)

Inquiries: Minoru Aoki, Senior Manager of

Public Relations and Investor Relations Department

Notice Regarding Disposal of Treasury Share as Restricted Share-based Remuneration

SHIBAURA MACHINE CO., LTD. (the "Company") hereby announces that at the board of directors meeting held on June 23, 2025, resolved to dispose of treasury share as Restricted Share-based Remuneration.

1.Overview of the disposal of treasury share as Service-type Restricted Share-based Remuneration restricted share-based remuneration

(1)	Payment due date	July 10,2025
(2)	Type and number of shares	The Company's ordinary shares 8,048 shares
	to be disposed	However, if the number of shares subscribed under the underwriting agreement falls below this number, the total number of shares subscribed shall be the number of shares offered.
(3)	Disposal price	3,155 yen per share
(4)	Total disposal price	25,391,440 yen
(5)	Persons to whom shares will be allocated and their number and number of shares to be allocated	Directors (excluding Directors who are audit and supervisory committee members and outside directors): 4 people 5,060 shares Executive Officer: 4 people 2,988 shares

2.Overview of the disposal of treasury share as Performance-linked and Restricted Share-based

Payment due date July 10,2025 (1)Type and number of shares The Company's ordinary shares 7,957 shares (2) to be disposed However, if the number of shares subscribed under the underwriting agreement falls below this number, the total number of shares subscribed shall be the number of shares offered. (3) Disposal price 3,155 yen per share 25,104,335 yen Total disposal price (4) (5) Persons to whom shares Directors (excluding Directors who are audit and supervisory committee will be allocated and their members and outside directors and includes retirees.) number and number of :4 people 4,521 shares shares to be allocated Executive Officer: 5 people 3,436 shares