

Consolidated Financial Results for the Year Ended March 31, 2026

June 2, 2026

SHIBAURA MACHINE CO., LTD.

Consolidated Financial Results Overview for the Year Ended March 31, 2026

- 1) Comparison with Forecast
- 2) Year-on-Year Comparison

<Terminology annotations in the main story>

Injection: Injection molding machines	(Metal & Plastics Industrial Machine Segment)
Die Casting: Die casting machines	(Metal & Plastics Industrial Machine Segment)
Extrusion: Extrusion machines	(Metal & Plastics Industrial Machine Segment)
Machine tools: Large machine tools	(Machine Tools Segment)
Precision: High-precision machine tools	(Machine Tools Segment)
Control: Control systems Segment	

*The "BSF" used in the main story refers to "LiB separator film production lines for lithium-ion batteries".

Performance Summary (vs. Forecast)

Shibaura Machine

(Unit: 100 million yen)

	FY2025 Results (A)	FY2025 Forecast (Announced on May 12,2025) (B)	Change (A-B)
Net sales	1,328	1,400	- 72
Operating profit	43	50	- 7
Profit ratio	3.3%	3.6%	- 0.3pt
Ordinary profit	50	50	+0
Profit ratio	3.8%	3.6%	+0.2pt
Net profit attributable to owners of parent	10	33	- 23
Profit ratio	0.8%	2.4%	- 1.6pt
Orders received	1,191	1,380	- 189
Exchange rate (USD)	160 yen	145 yen	

■ Net sales

- Net sales fell short of target across all segments, including Metal & Plastics Industrial Machine.

■ Operating Profit, Ordinary Profit, Net Profit

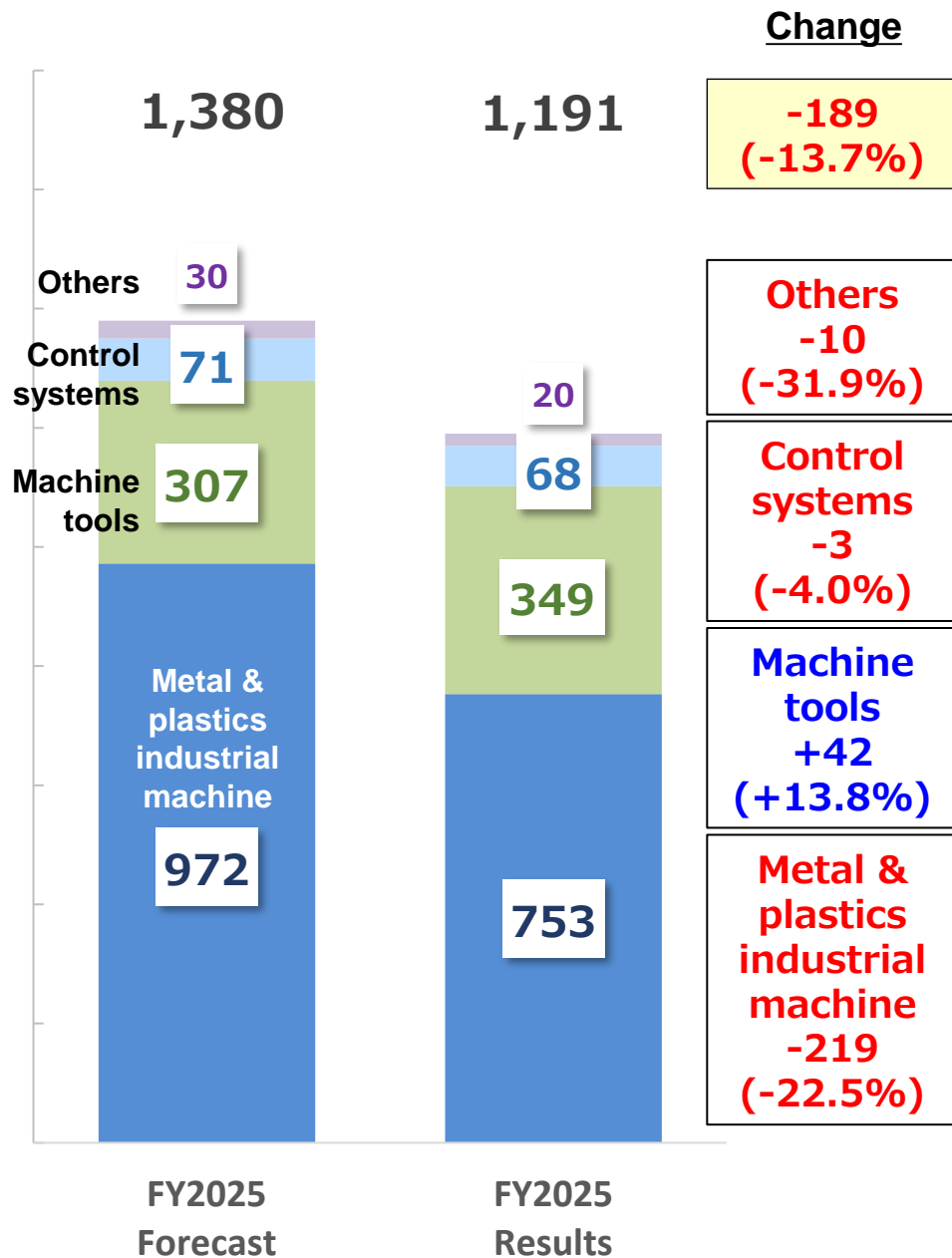
- Operating profit in Machine Tools segment exceeded the initial plan, but total operating profit didn't reach target due to the unachieved total sales scale.
- Ordinary profit reached target due to favorable foreign exchange gains, etc.
- Net profit didn't reach target due to the recording of extraordinary losses, such as impairment loss on goodwill of SHIBAURA MACHINE LWB GmbH and extraordinary retirement benefits.

■ Orders Received

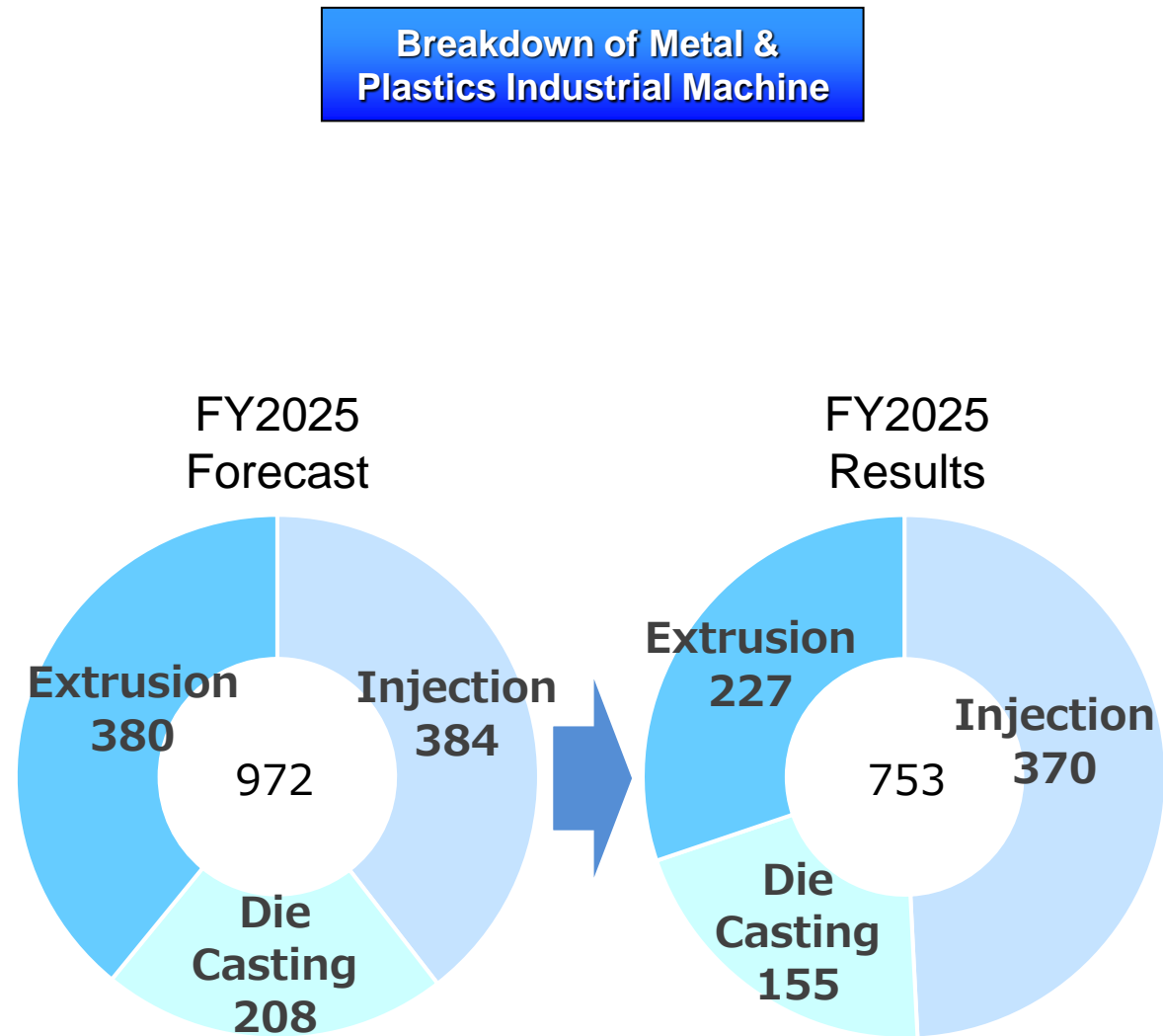
- Orders received for large machine tools and high-precision machine tools increased.
- The full line of “BSF” in extrusion machines was ordered for the first time in approximately two years, but it fell short of the initial plan, and overall orders received didn't reach target.

Comparison with forecast Amounts of Orders Received (By Segment)

(Unit: 100 million yen)

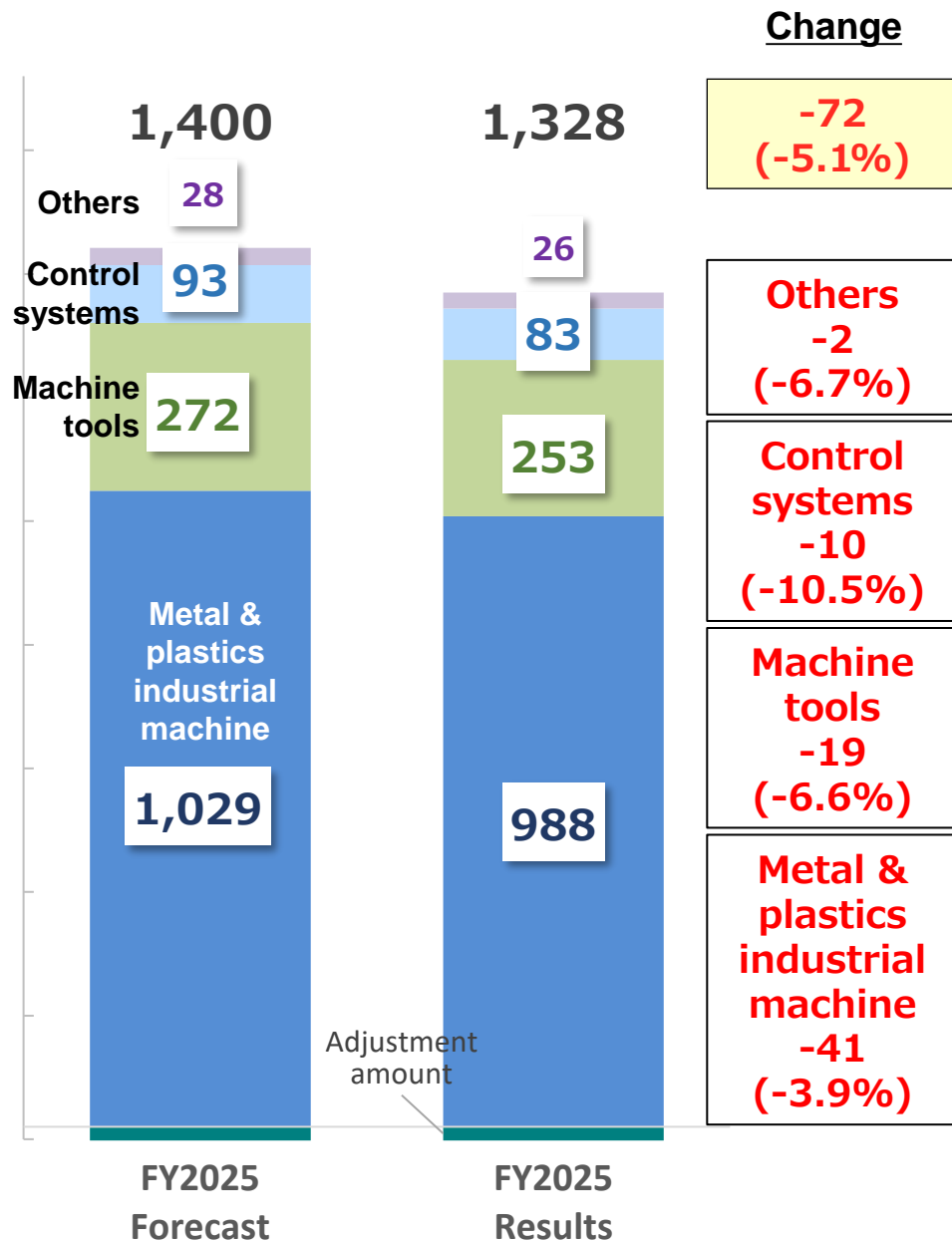


(Unit: 100 million yen)



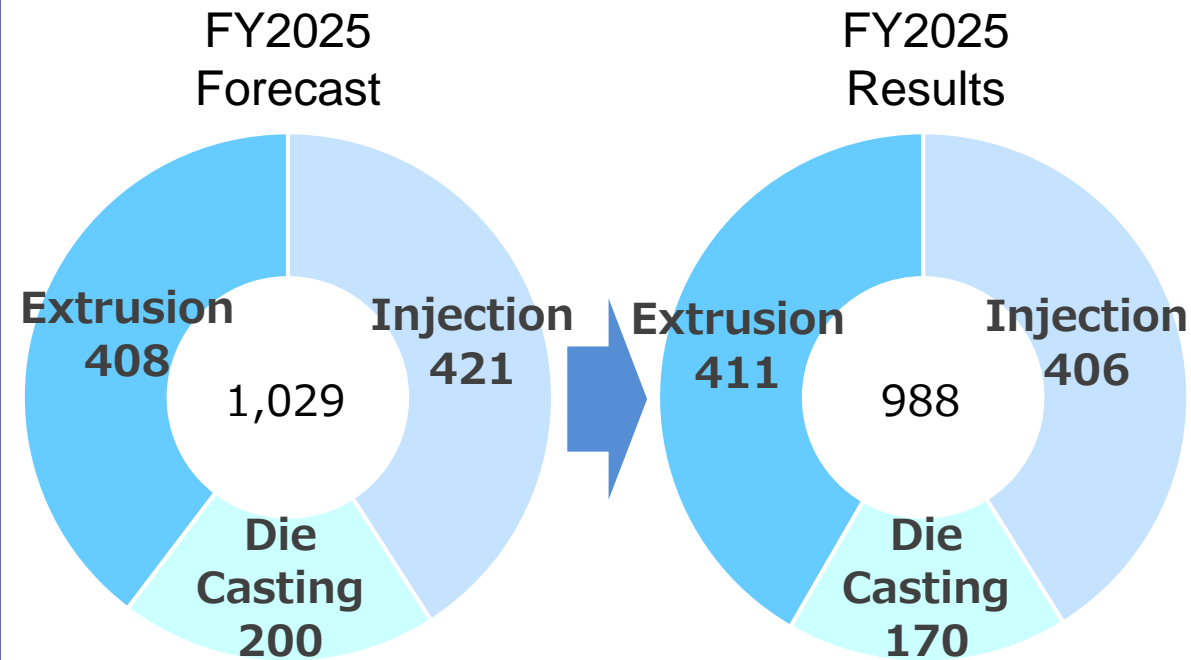
Comparison with forecast Net Sales (By Segment)

(Unit: 100 million yen)



(Unit: 100 million yen)

Breakdown of Metal & Plastics Industrial Machine



Performance Summary (Year-on-Year)

Shibaura Machine

(Unit: 100 million yen)

	FY2025 Results (A)	FY2024 Results (B)	Change (A-B)
Net sales	1,328	1,681	- 353
Operating profit	43	140	- 97
Profit ratio	3.3%	8.4%	- 5.1pt
Ordinary profit	50	140	- 90
Profit ratio	3.8%	8.4%	- 4.6pt
Net profit attributable to owners of parent	10	125	- 115
Profit ratio	0.8%	7.5%	- 6.7pt
Orders received	1,191	1,073	+118
Exchange rate (USD)	160 yen	150 yen	

*Exchange rate sensitivity on operating profit (USD)
 Approximately 80 million yen per 1 yen
 (Profits will increase with yen's depreciation)

Decreased Revenue and profits Year-on-Year

Increased Orders Received Year-on-Year

■ Net sales

- Net sales decreased due to a decline in "BSF" for EV for extrusion machines in China, despite increases in Injection, Machine tools, and Precision.

Increased Segment : Machine tools

Decreased Segments : Metal & plastics industrial machine

(Injection : Increase, Die Casting and Extrusion : Decrease)
Control Systems

■ Operating Profit, Ordinary Profit, Net Profit

- Operating profit and ordinary profit both decreased due to a decline in net sales scale, etc.
- Net profit decreased due to a decrease in net sales scale, a reactionary decrease in gains on the sale of fixed assets (land) recorded in the same period of the previous fiscal year, and impairment loss on goodwill of SHIBAURA MACHINE LWB GmbH, etc.

■ Orders Received

- Orders received increased across all segments.
- Orders received for Machine tools and Precision significantly increased due to favorable market conditions.
- Orders received for extrusion machines increased, with an order for a full line of "BSF" received for the first time in approximately two years.

Increased Segment : Metal & plastics industrial machine

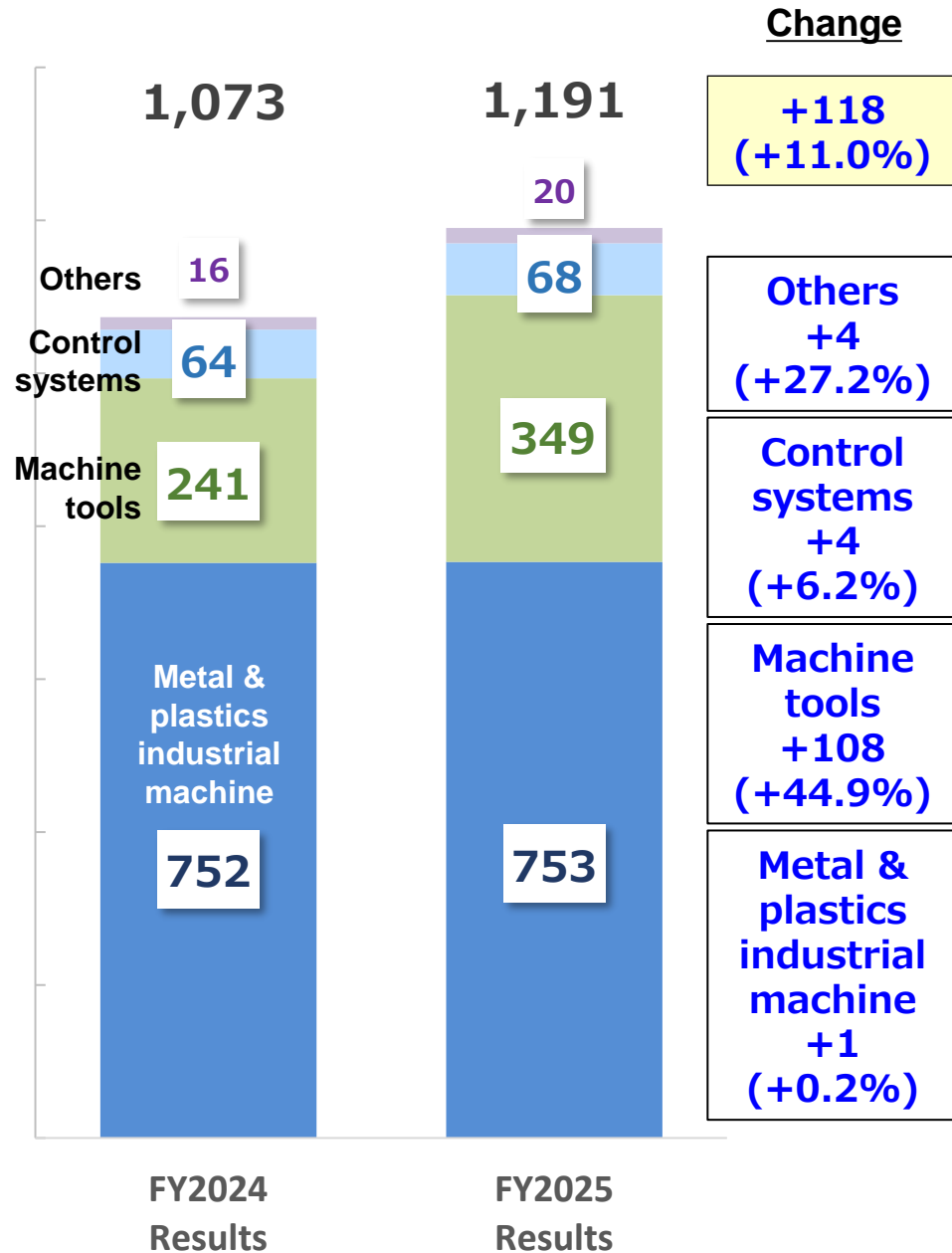
(Injection and Die Casting : Decrease, Extrusion : Increase)

Machine tools, Control Systems

Orders Received (By Segment)

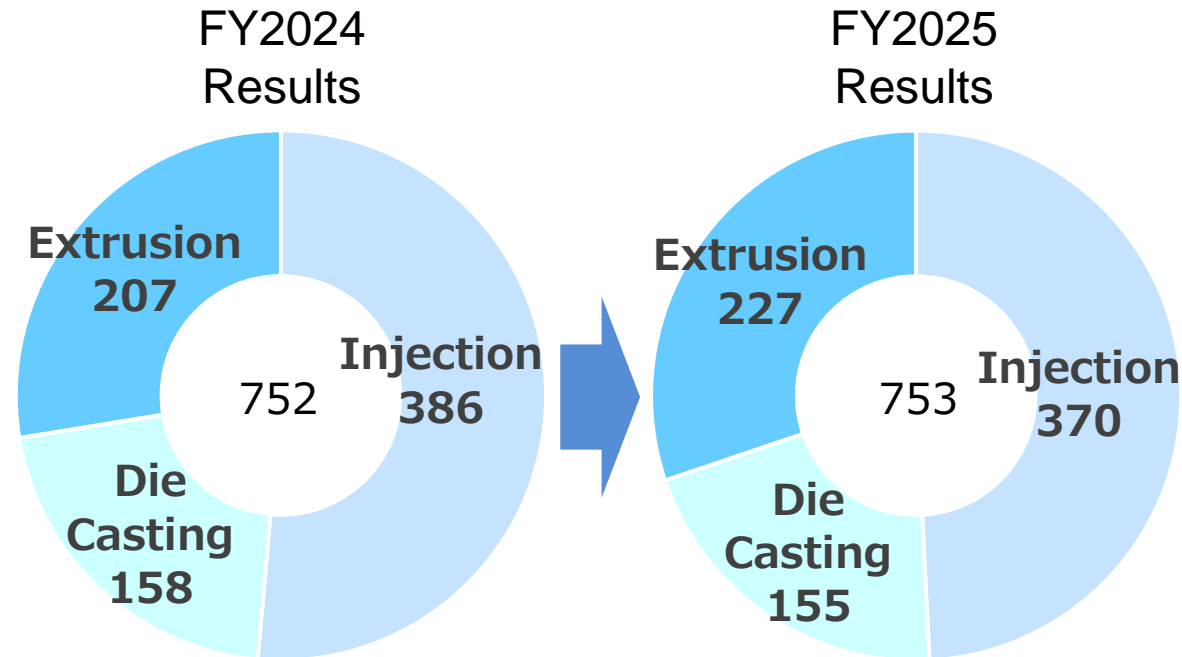
Shibaura Machine

(Unit: 100 million yen)



(Unit: 100 million yen)

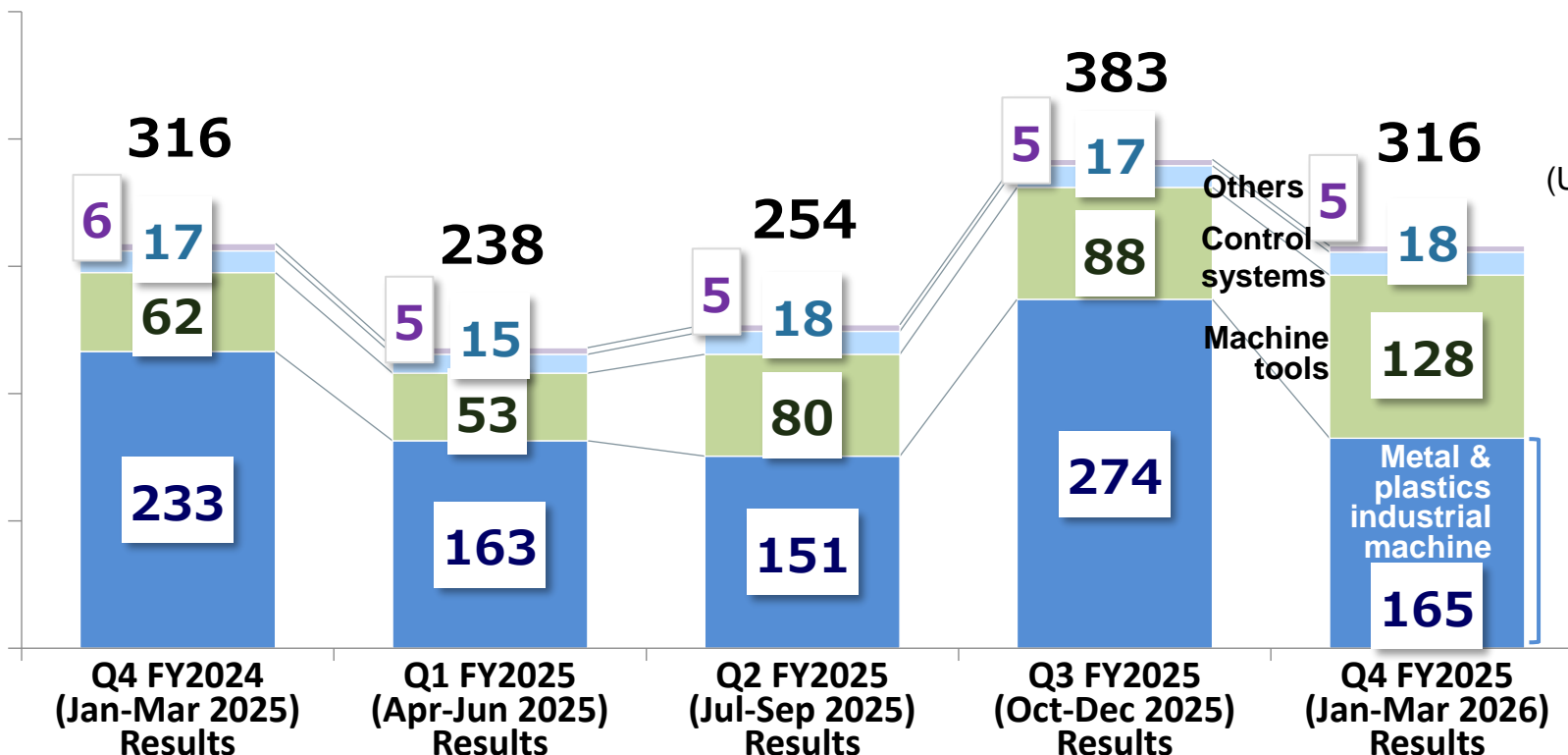
Breakdown of Metal & Plastics Industrial Machine



Trends of Orders Received (By Segment)

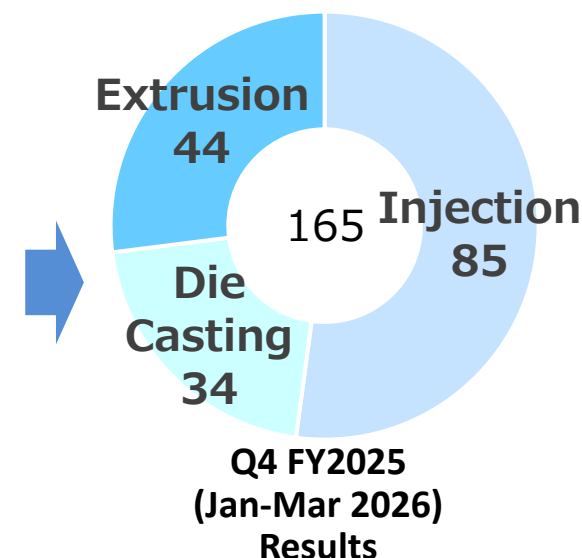
Shibaura Machine

(Unit: 100 million yen)



Breakdown of Metal & Plastics Industrial Machine

(Unit: 100 million yen)



Current Orders

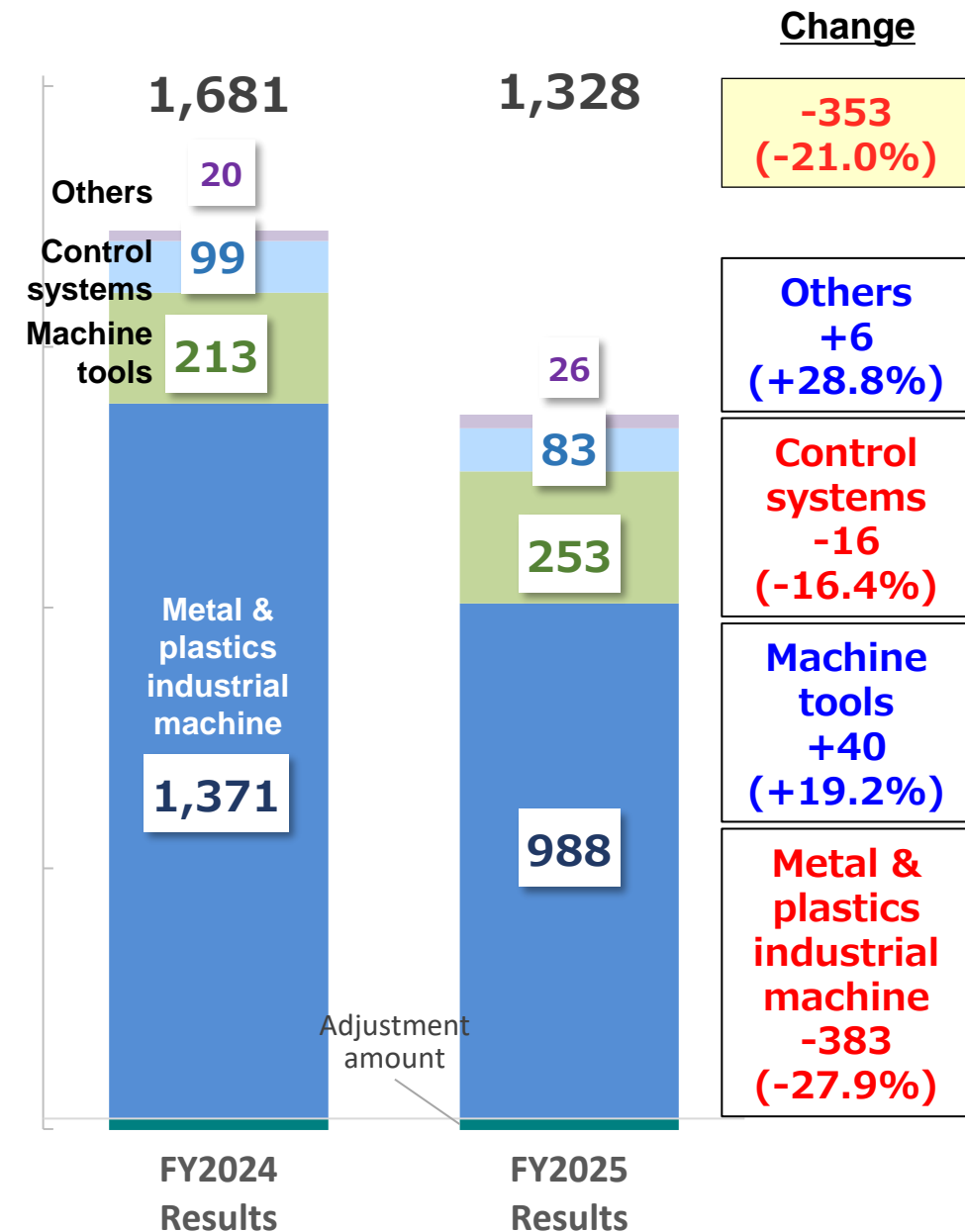
- Injection and Die Casting: Capital investment remains on hold due to the impact of U.S. trade policy, the situation in Iran, and the stagnant auto market.
- Extrusion: The full line of “BSF” in extrusion machines was ordered for the first time in approximately two years. Demand for the “BSF” is also increasing for ESS※ in addition to for EV.
- Machine Tools: Demand is strong for energy, aerospace, domestic shipbuilding and defense-related.
- Precision: Demand for optical communications is strong due to the expansion of demand for large servers driven by the spread of AI, and demand for vehicle-mounted optical molds is strong.
- Control: Focusing on engineering solutions.

※ESS : Energy Storage System

Net Sales (By Segment)

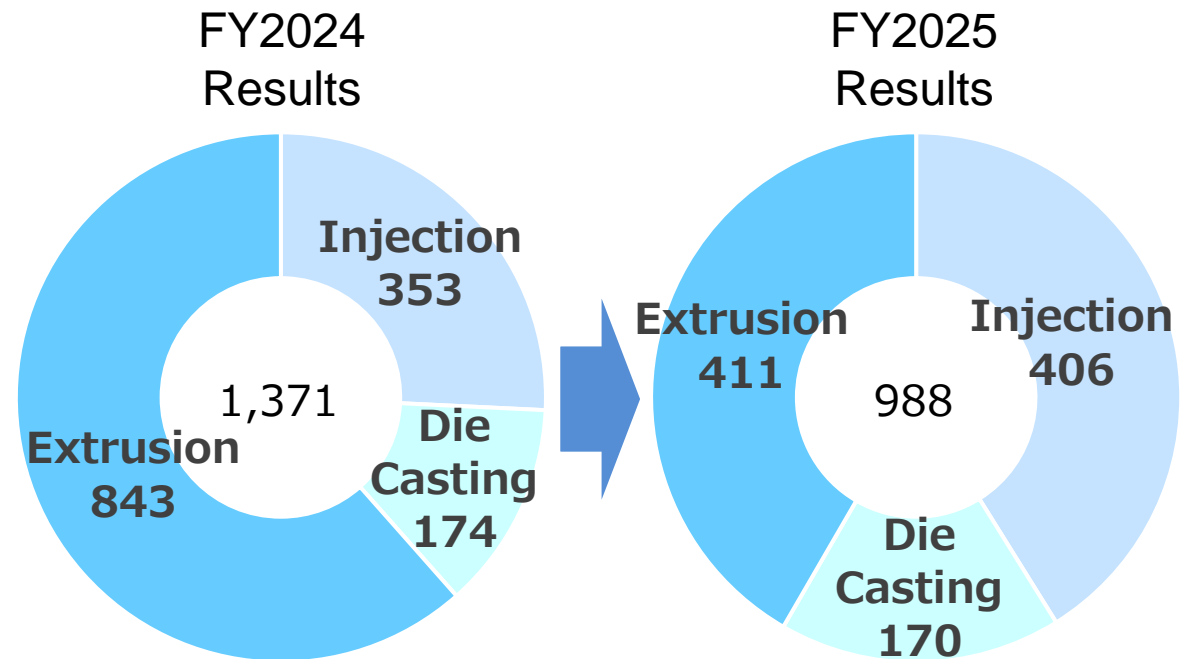
Shibaura Machine

(Unit: 100 million yen)



(Unit: 100 million yen)

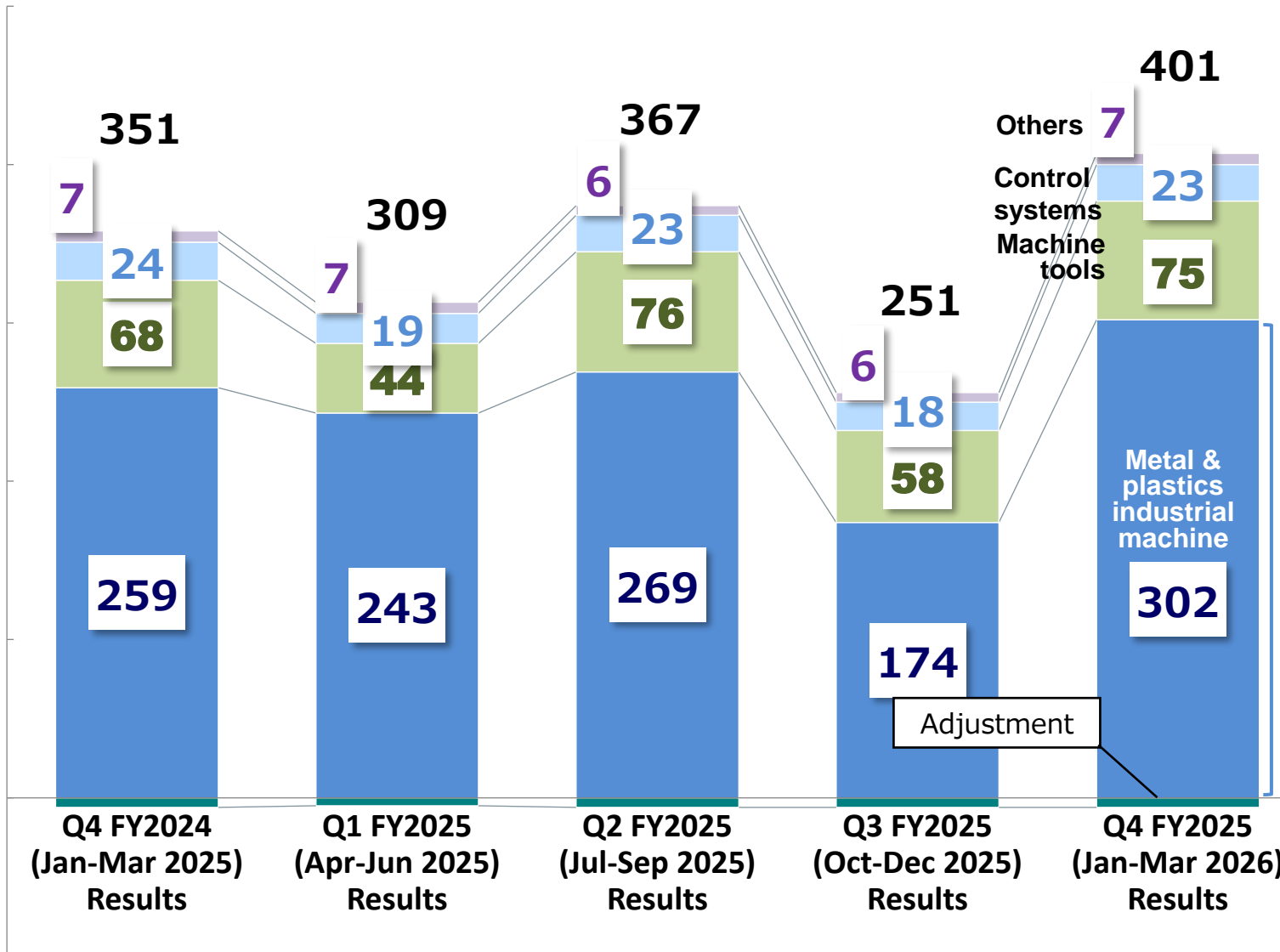
Breakdown of Metal & Plastics Industrial Machine



Trends of Net Sales (By Segment)

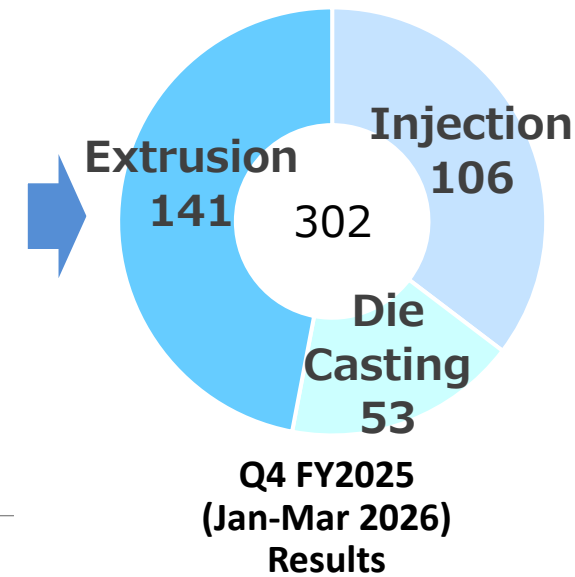
Shibaura Machine

(Unit: 100 million yen)



Breakdown of Metal & Plastics Industrial Machine

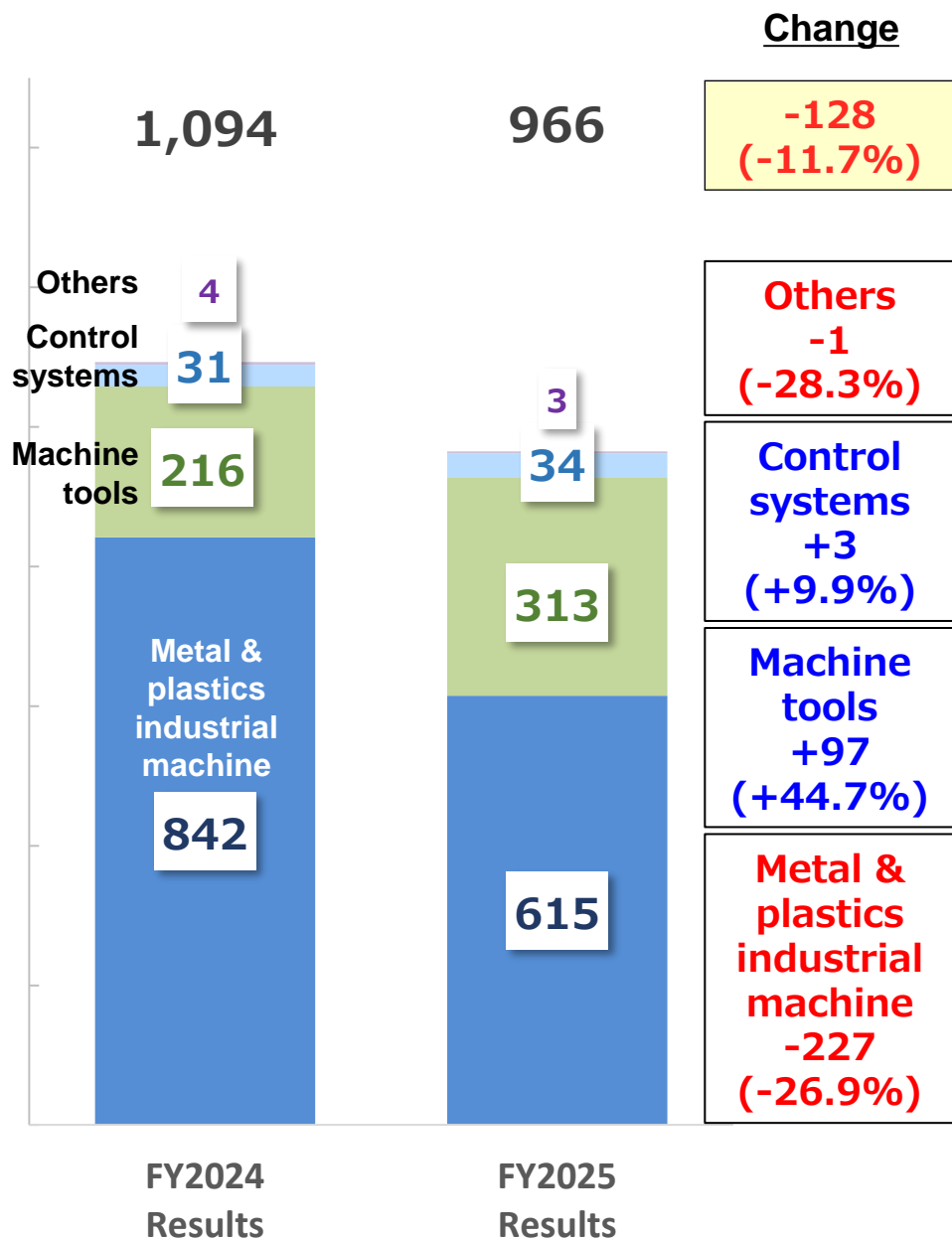
(Unit: 100 million yen)



Order Backlog (By Segment)

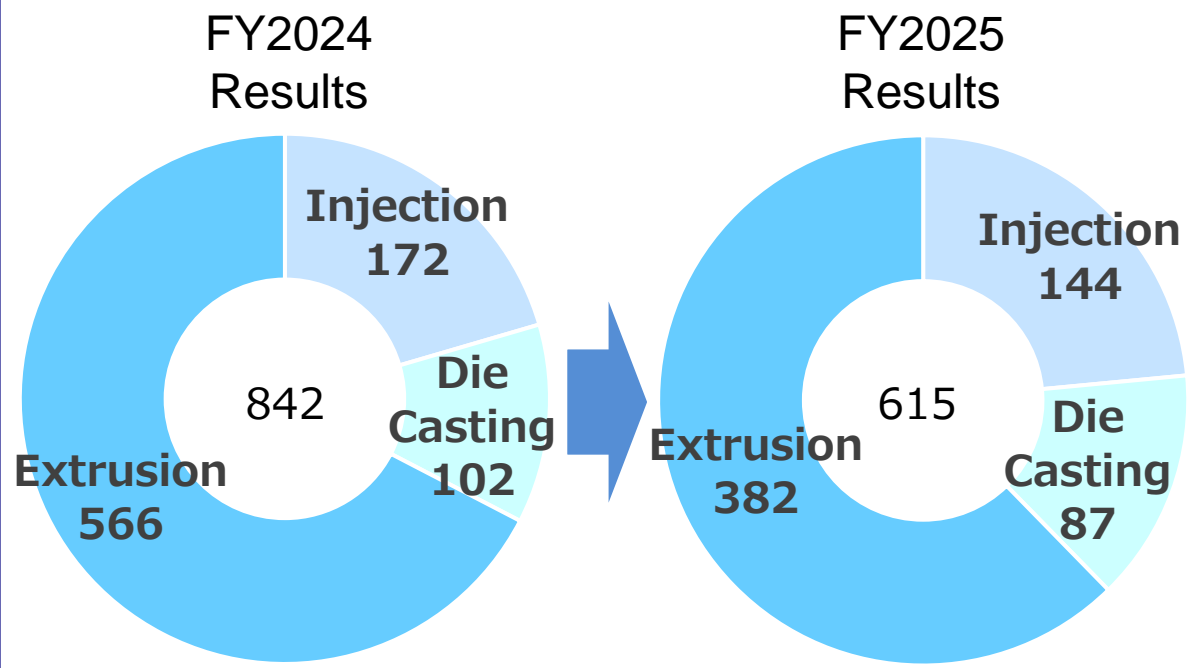
Shibaura Machine

(Unit: 100 million yen)



(Unit: 100 million yen)

Breakdown of Metal & Plastics Industrial Machine



Operating Profit (By Segment), Ordinary Profit, Net Profit

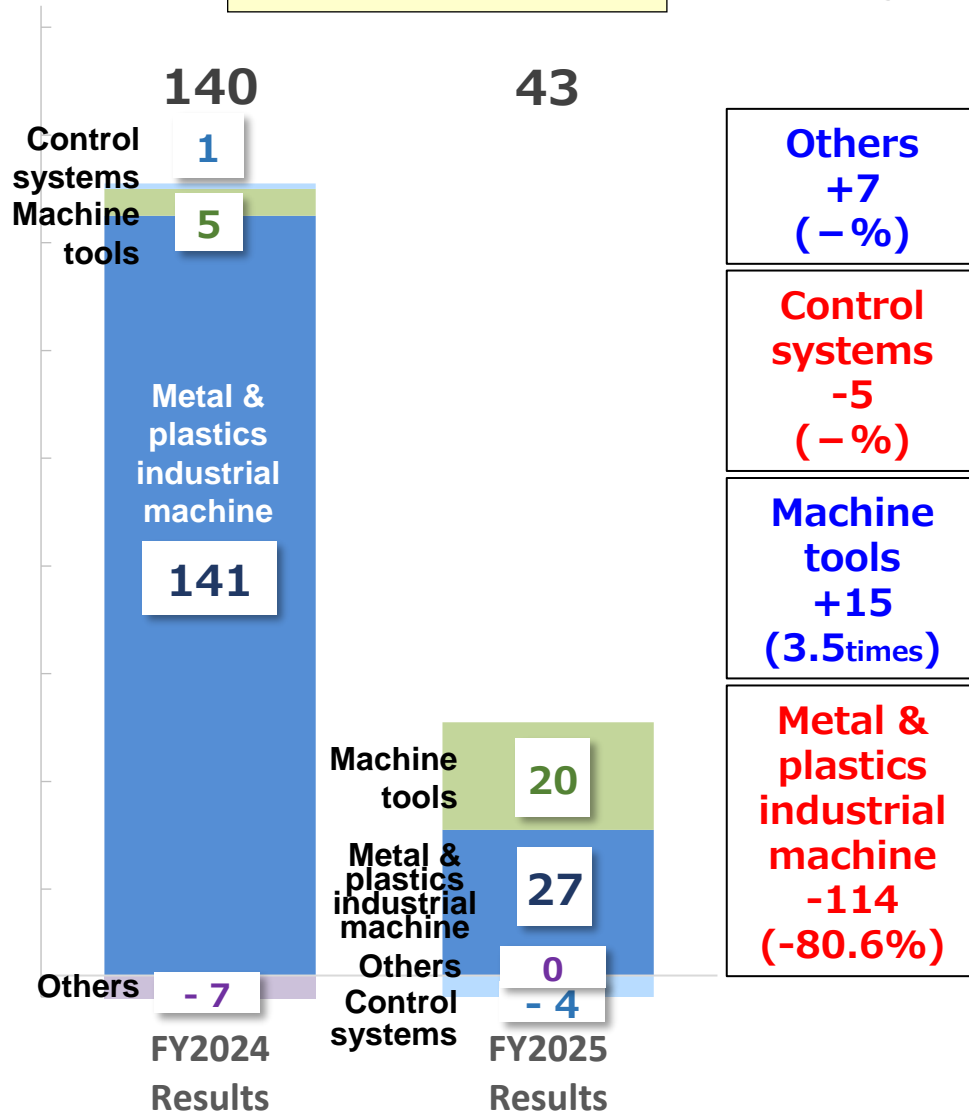
Shibaura Machine

(Unit: 100 million yen)

Operating Profit

-97 (-69.0%)

Change



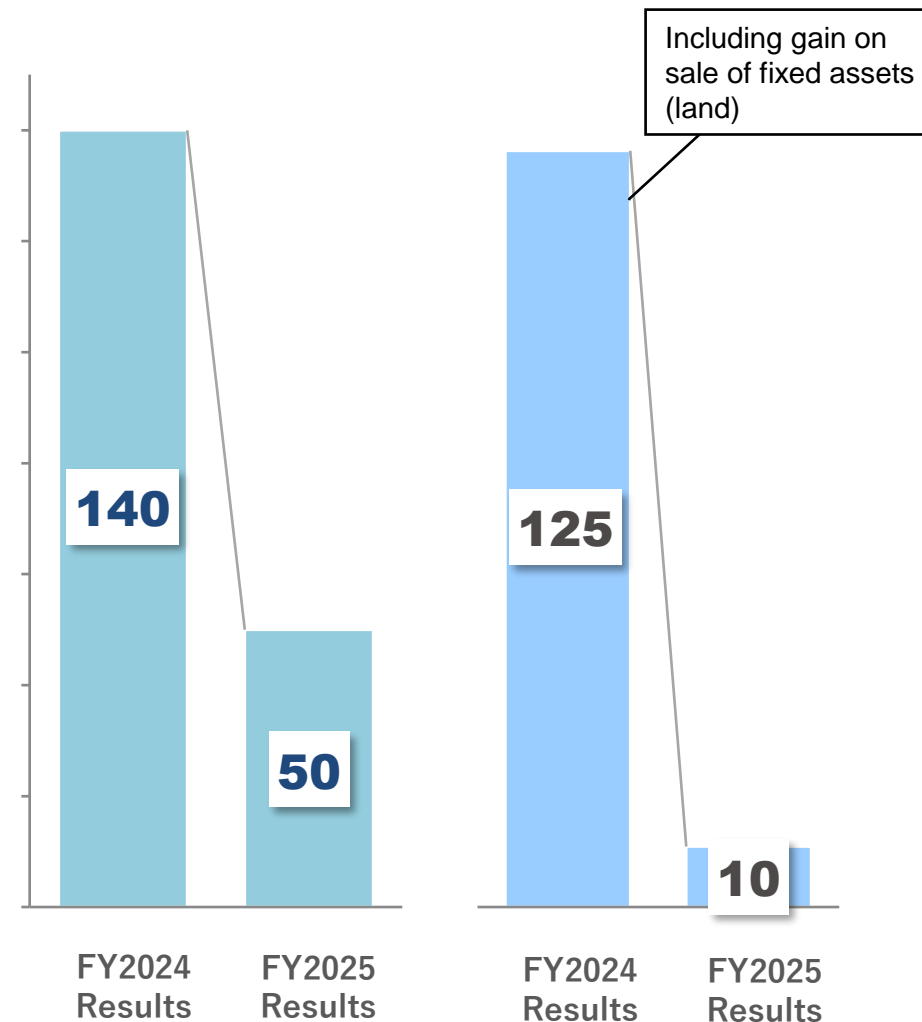
(Unit: 100 million yen)

Ordinary Profit

-90 (-64.5%)

Net Profit

-115 (-91.8%)



Segment Results

Shibaura Machine

(Unit: 100 million yen)

Performance Factor Analysis

Metal & Plastics Industrial Machine	FY2025 Results	FY2024 Results	Amount Change	Percentage Change
Net Sales	988	1,371	- 383	- 27.9%
Operating Profit	27	141	- 114	- 80.6%
Profit Ratio	2.8%	10.3%	—	- 7.5pt

Positive Factors

Injection: Increase in Japan, North America, Southeast Asia, and Europe.

Negative Factors

Extrusion: Decrease in the "BSF" in China.

Machine Tools	FY2025 Results	FY2024 Results	Amount Change	Percentage Change
Net Sales	253	213	+40	+19.2%
Operating Profit	20	5	+15	3.5times
Profit Ratio	8.1%	2.7%	—	+5.4pt

Positive Factors

Machine Tools: Increases for industrial machinery, etc. in Japan and energy in India.
Improve operating profit ratio.

Precision: Increases for optical communications for data centers due to the spread of AI, for automotive in China, and for semiconductors in Japan.

Control Systems	FY2025 Results	FY2024 Results	Amount Change	Percentage Change
Net Sales	83	99	- 16	- 16.4%
Operating Profit	- 4	1	- 5	—
Profit Ratio	- 5.9%	1.1%	—	- 7.0pt

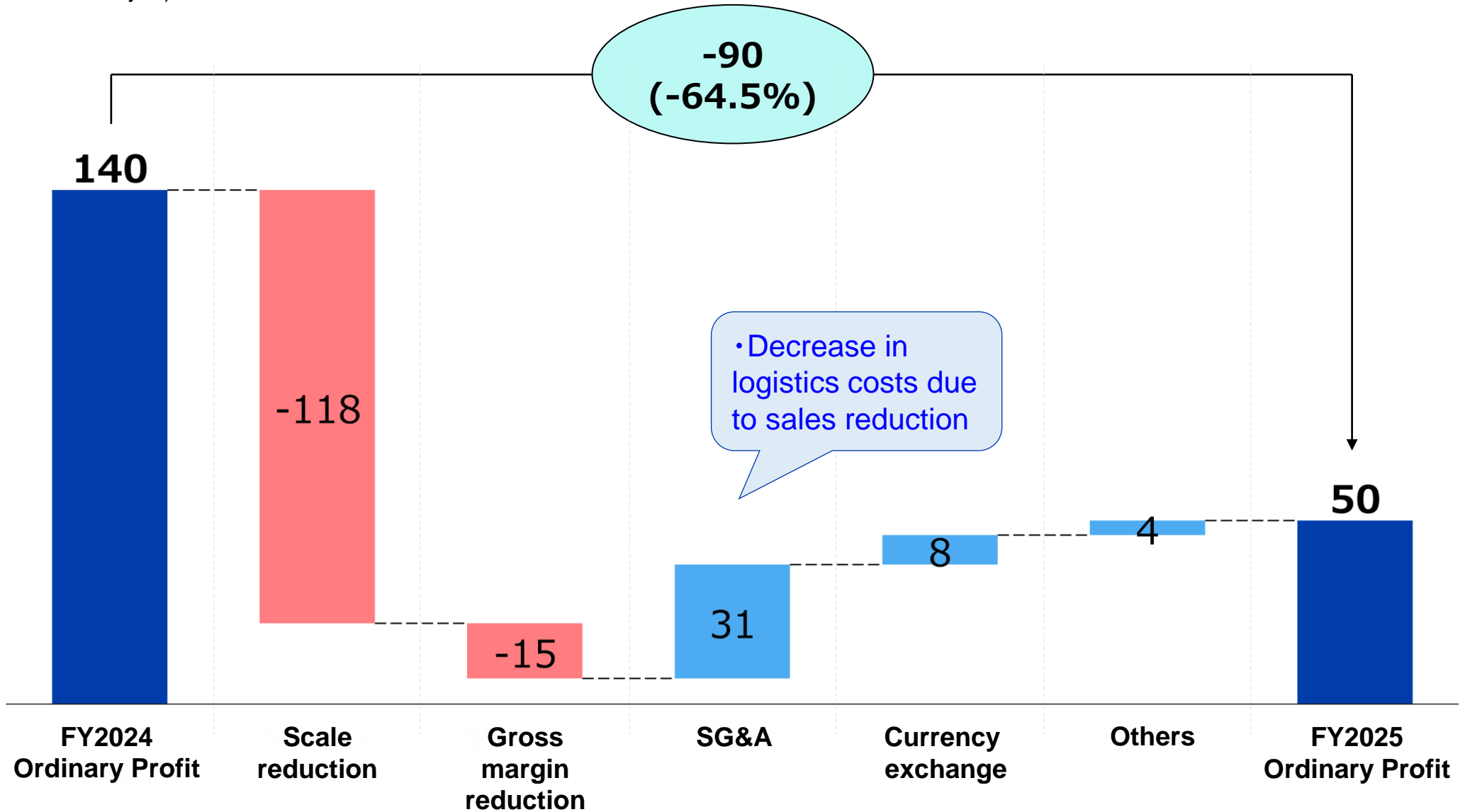
Negative Factors

Control: Decrease for electric control system in Japan.

Ordinary Profit Analysis

Shibaura Machine

(Unit: 100 million yen)



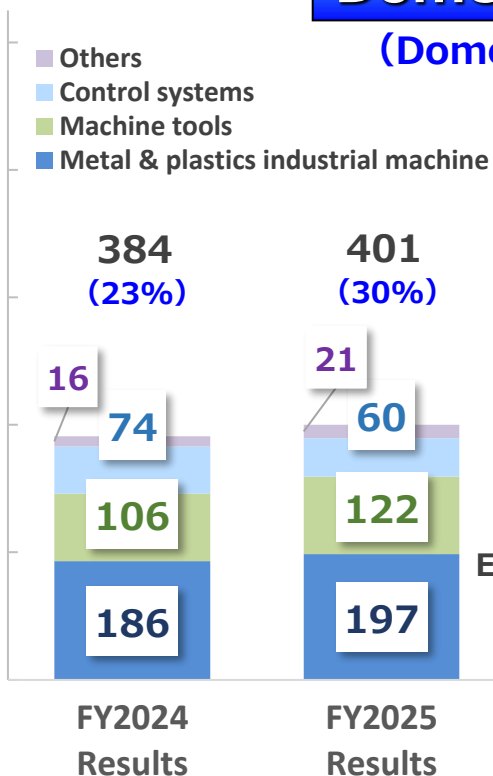
Domestic and Overseas Sales (By Segment)

Shibaura Machine

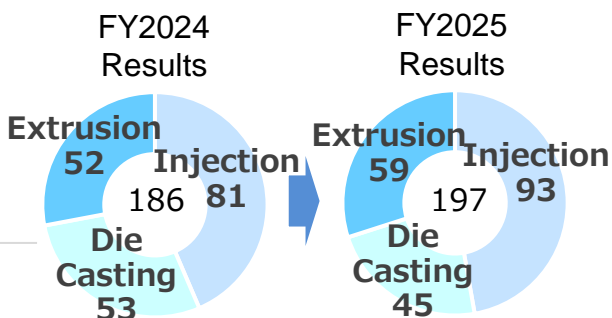
(Unit: 100 million yen)

Domestic sales

(Domestic ratio)



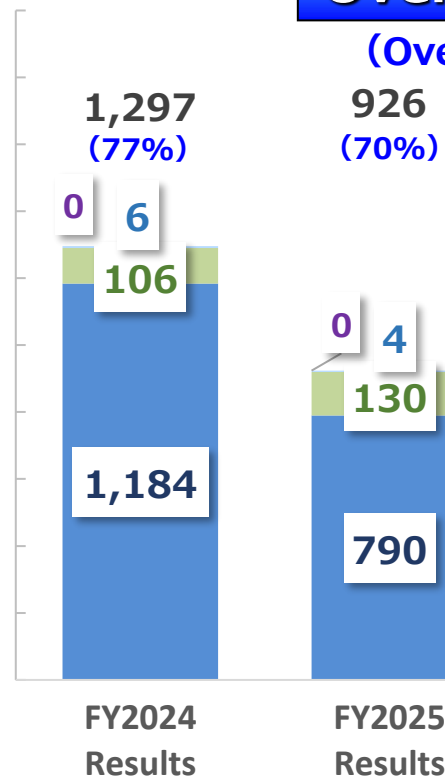
Breakdown of Metal & Plastics Industrial Machine



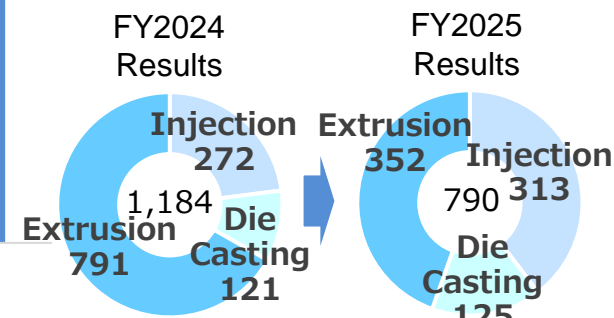
(Unit: 100 million yen)

Overseas sales

(Overseas ratio)

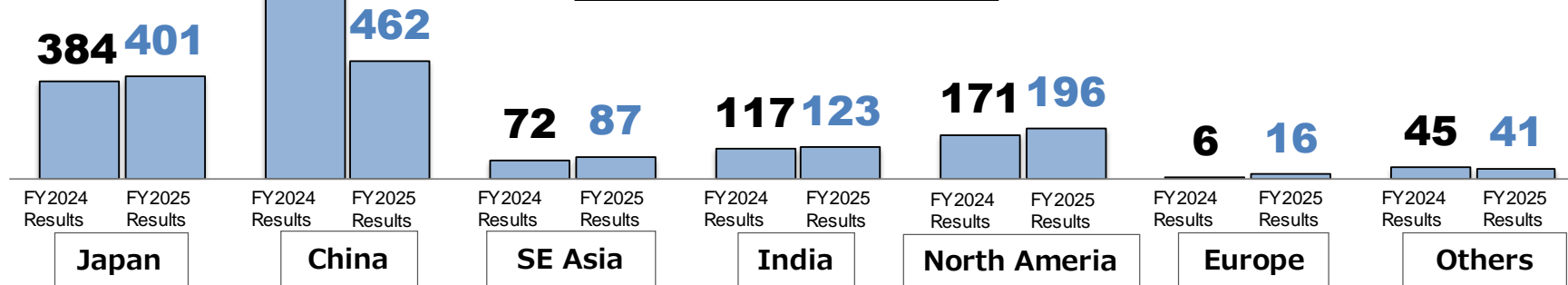


Breakdown of Metal & Plastics Industrial Machine



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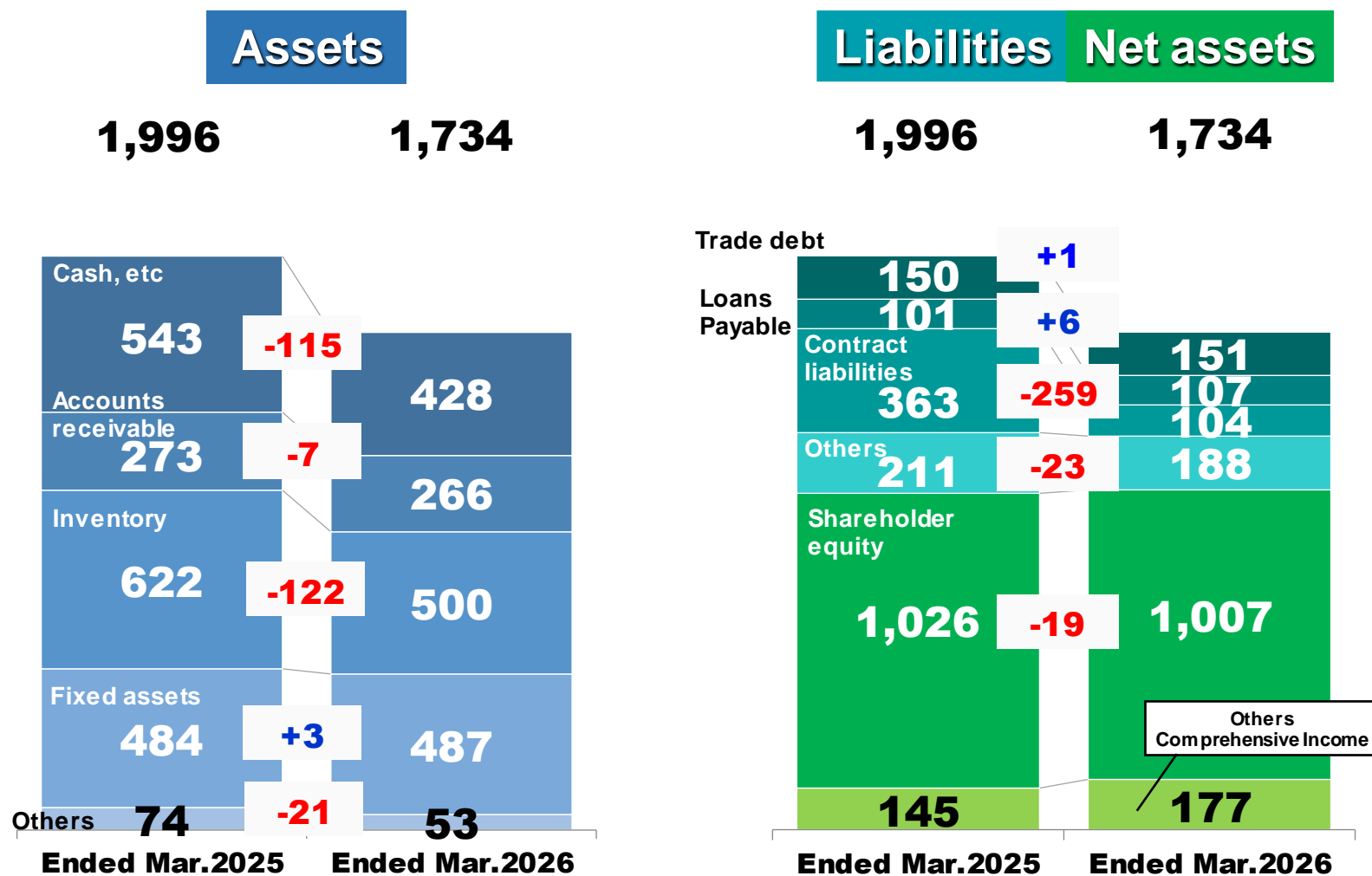
Sales by region



Balance Sheet

Shibaura Machine

(Unit: 100 million yen)

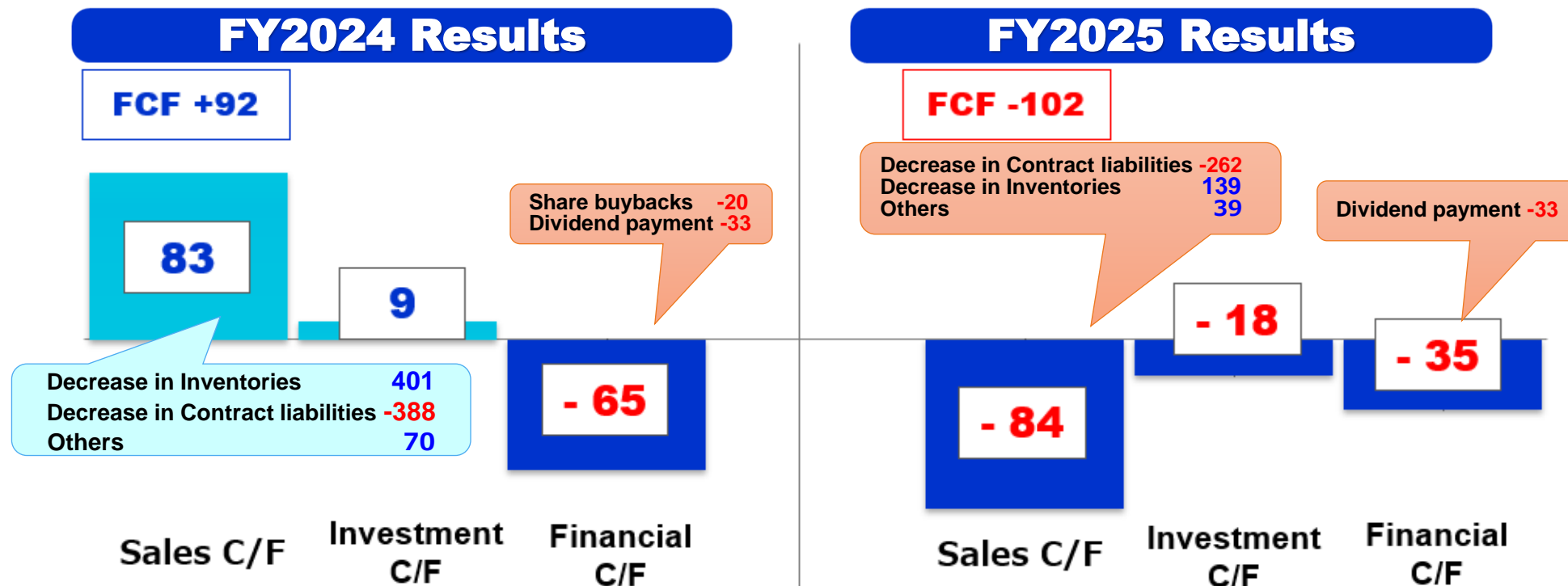


	Ended Mar.2025	Ended Mar.2026
Equity ratio	58.7%	68.3%
D/E ratio	8.6%	9.1%

Cash Flow Statement

Shibaura Machine

(Unit: 100 million yen)



	FY2024 Results	FY2025 Results	Change
Opening balance of cash and cash equivalents	515	543	28
C/F from operating activities	83	-84	-167
C/F from investment activities	9	-18	-27
C/F from financial activities	-65	-35	30
Total	27	-137	-164
Transitional differences	0	21	21
Closing balance of cash and cash equivalents	543	427	-116

- **Forecast of Consolidated Financial Results for the Year Ending March 31, 2027**
 - 1) Financial Results Forecast
 - 2) R&D Expenses, Capital Expenditures, Depreciation Expenses
 - 3) Dividend Status
- **M&A track record**

FY2026 Financial Results Forecast

Shibaura Machine

(Unit: 100 million yen)

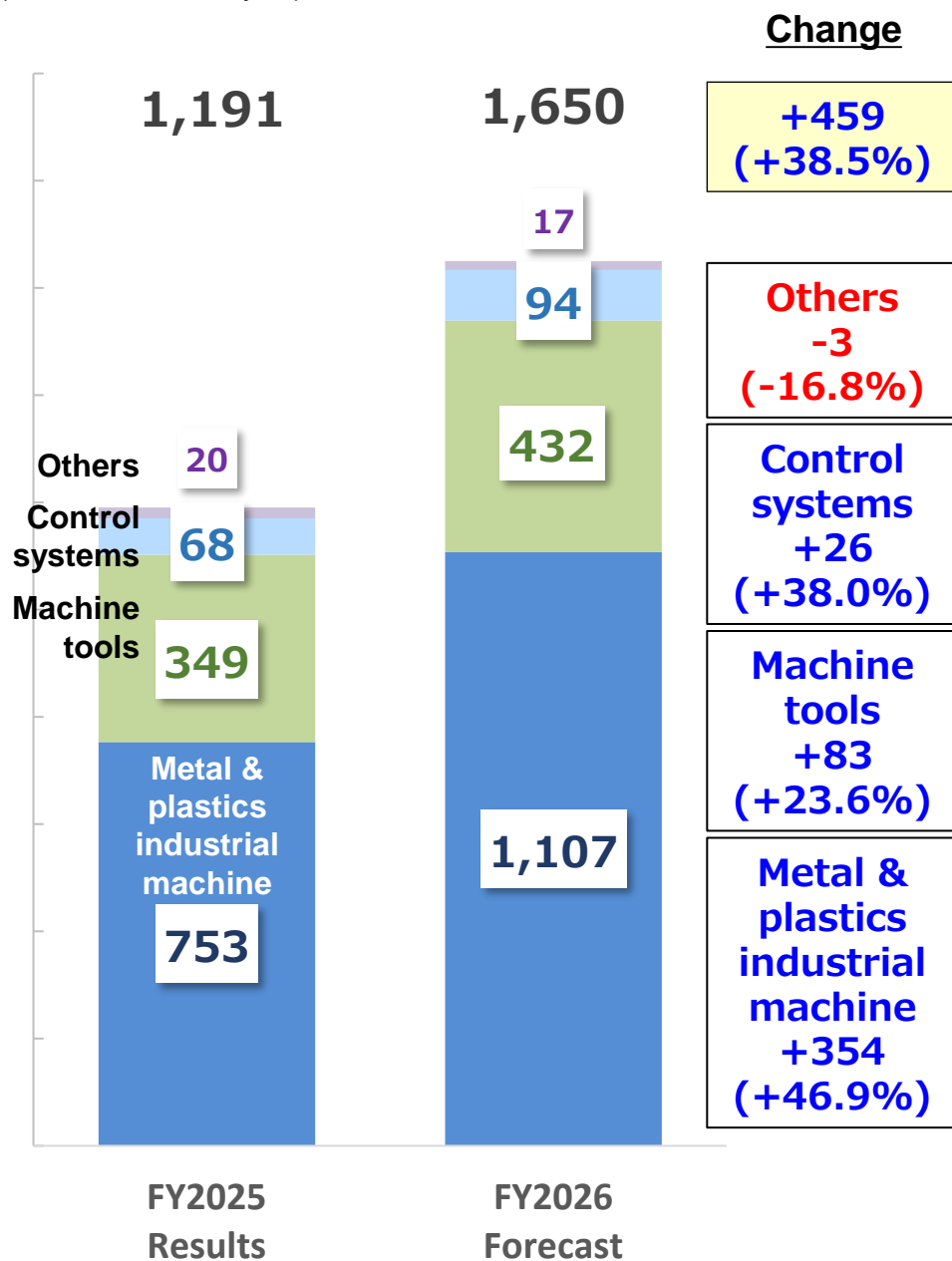
	FY2026 Forecast (Announced on May 25, 2026) (A)	FY2025 Results (B)	Change (A-B)
Net sales	1,370	1,328	+42
Operating profit	42	43	- 1
Profit ratio	3.1%	3.3%	- 0.2pt
Ordinary profit	31	50	- 19
Profit ratio	2.3%	3.8%	- 1.5pt
Net profit attributable to owners of parent	20	10	+10
Profit ratio	1.5%	0.8%	+0.7pt
Orders received	1,650	1,191	+459
Exchange rate (USD)	150 円	160 円	

- Net sales are expected to be at the same level as FY2025 as a whole, despite a decrease in extrusion machines, due to an increase in Machine tools, etc.
- Operating profit is expected to decrease from FY2025 due to a decrease in profits in Metal & Plastics Industrial Machine segment, etc., and ordinary profit is also expected to decrease from FY2025 due to anticipated foreign exchange losses.
- Net profit is expected to increase due to a reactionary increase from the extraordinary losses recorded in the previous fiscal year.
- Orders received are expected to increase in Metal & Plastics Industrial Machine, mainly driven by extrusion machines, as well as Machine Tools and Control Systems segments.

Orders Received (By Segment) (FY2026 Forecast vs. FY2025 Results)

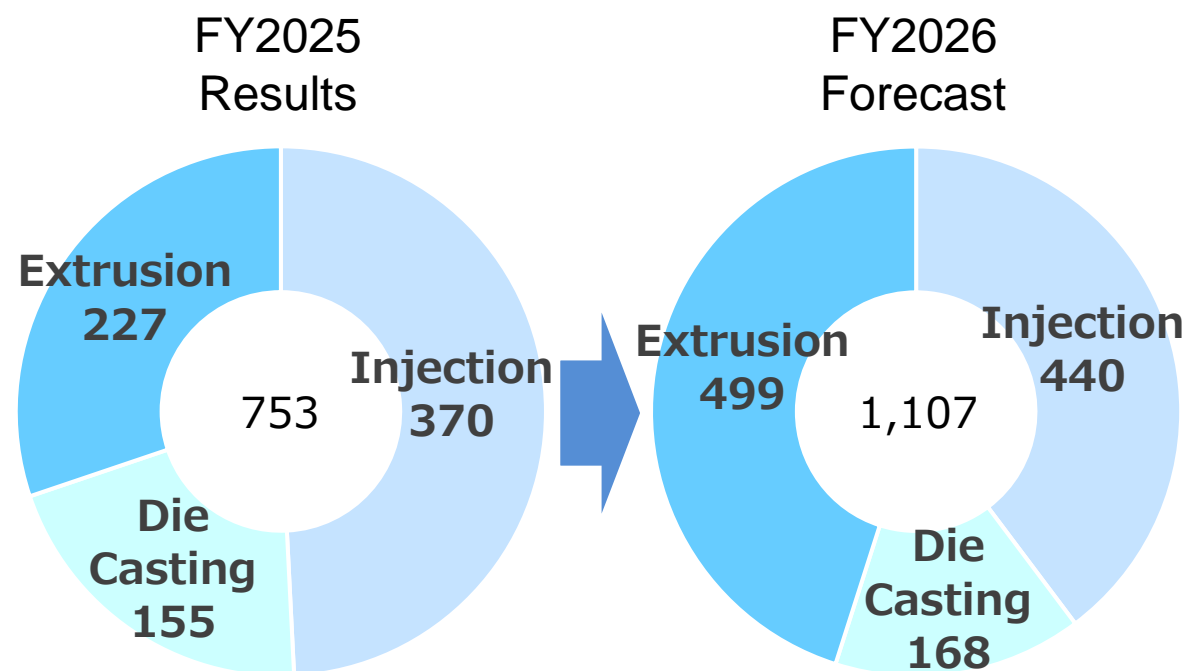
Shibaura Machine

(Unit: 100 million yen)



(Unit: 100 million yen)

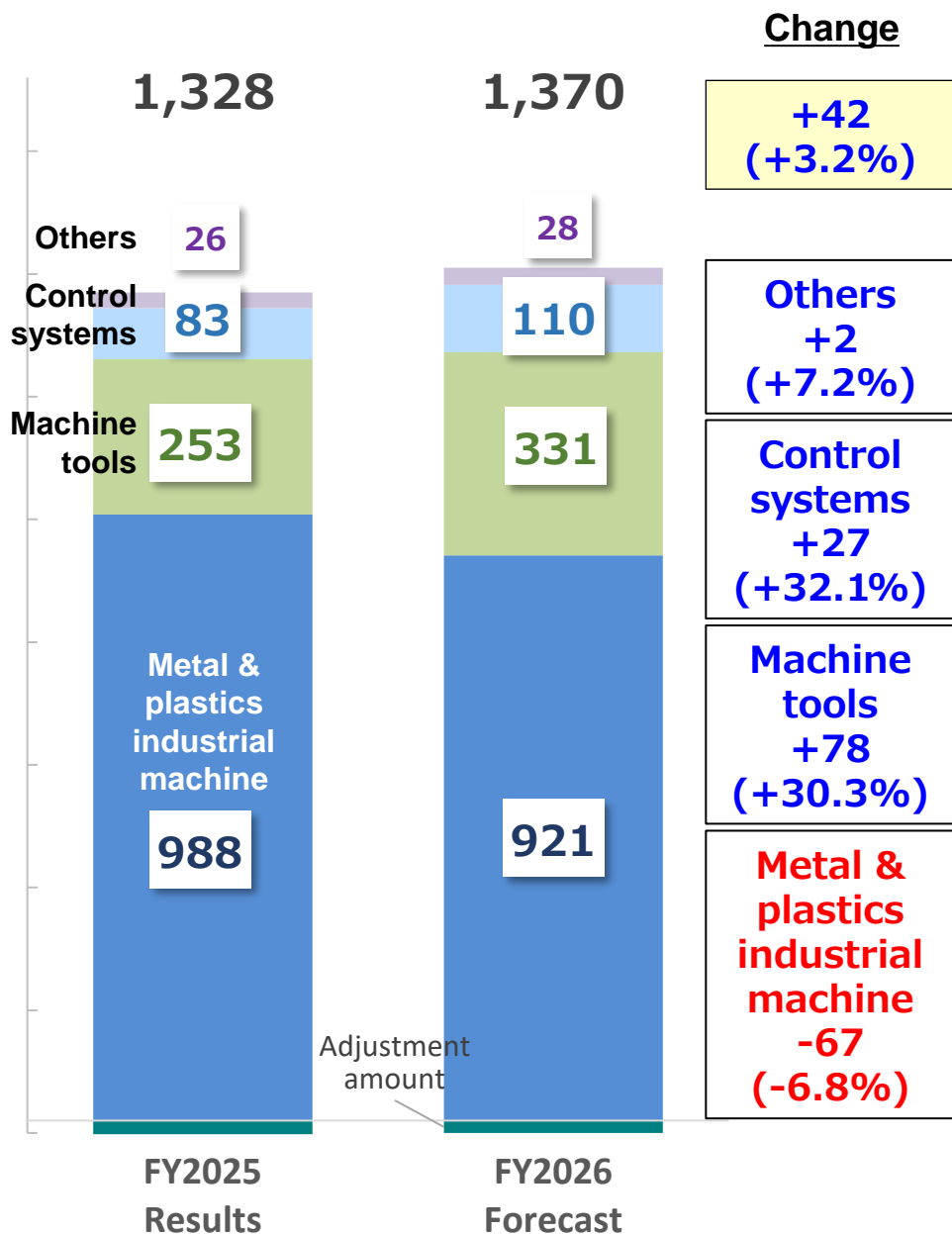
Breakdown of Metal & Plastics Industrial Machine



Orders Received (By Segment) (FY2026 Forecast vs. FY2025 Results)

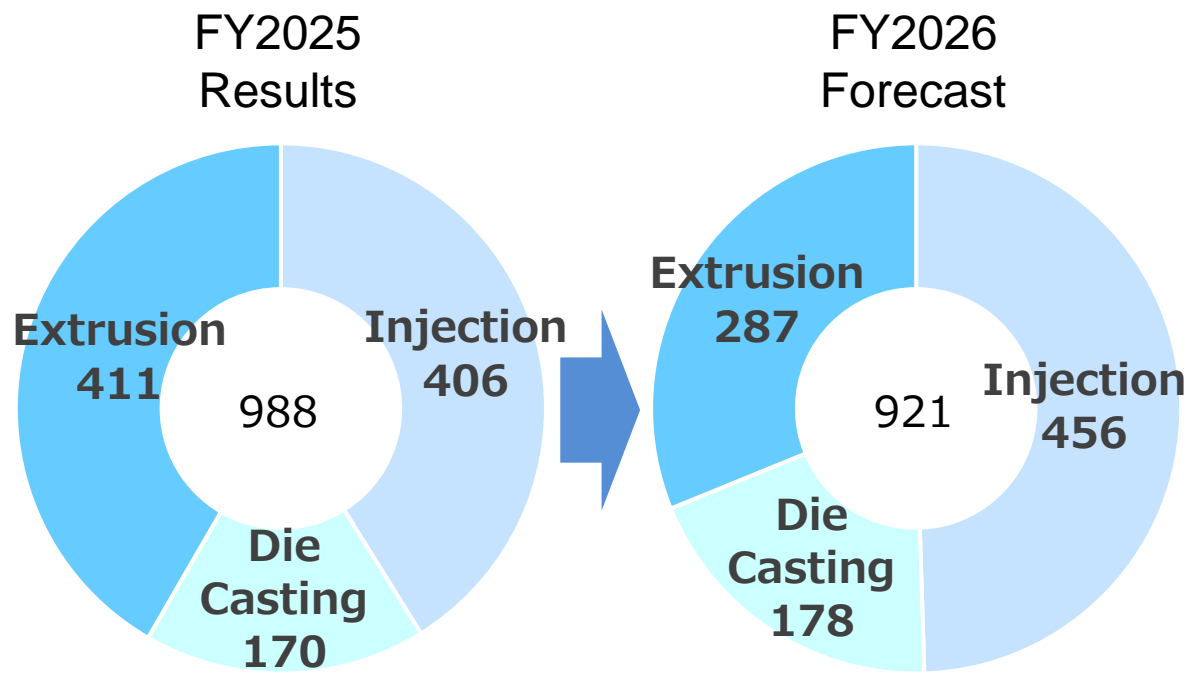
Shibaura Machine

(Unit: 100 million yen)



(Unit: 100 million yen)

Breakdown of Metal & Plastics Industrial Machine



Operating Profit (By Segment), Ordinary Profit, Net Profit (FY2026 Forecast vs. FY2025 Results)

Shibaura Machine

(Unit: 100 million yen)

(Unit: 100 million yen)

Operating Profit

-1 (-3.8%)

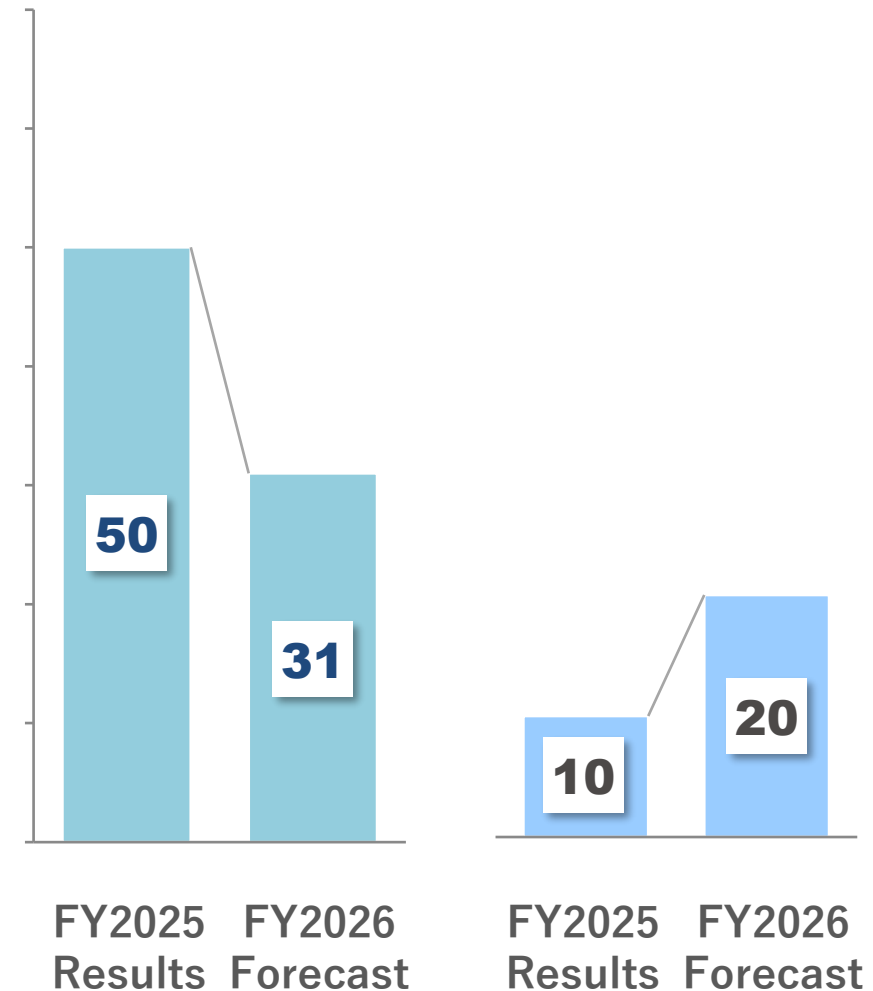
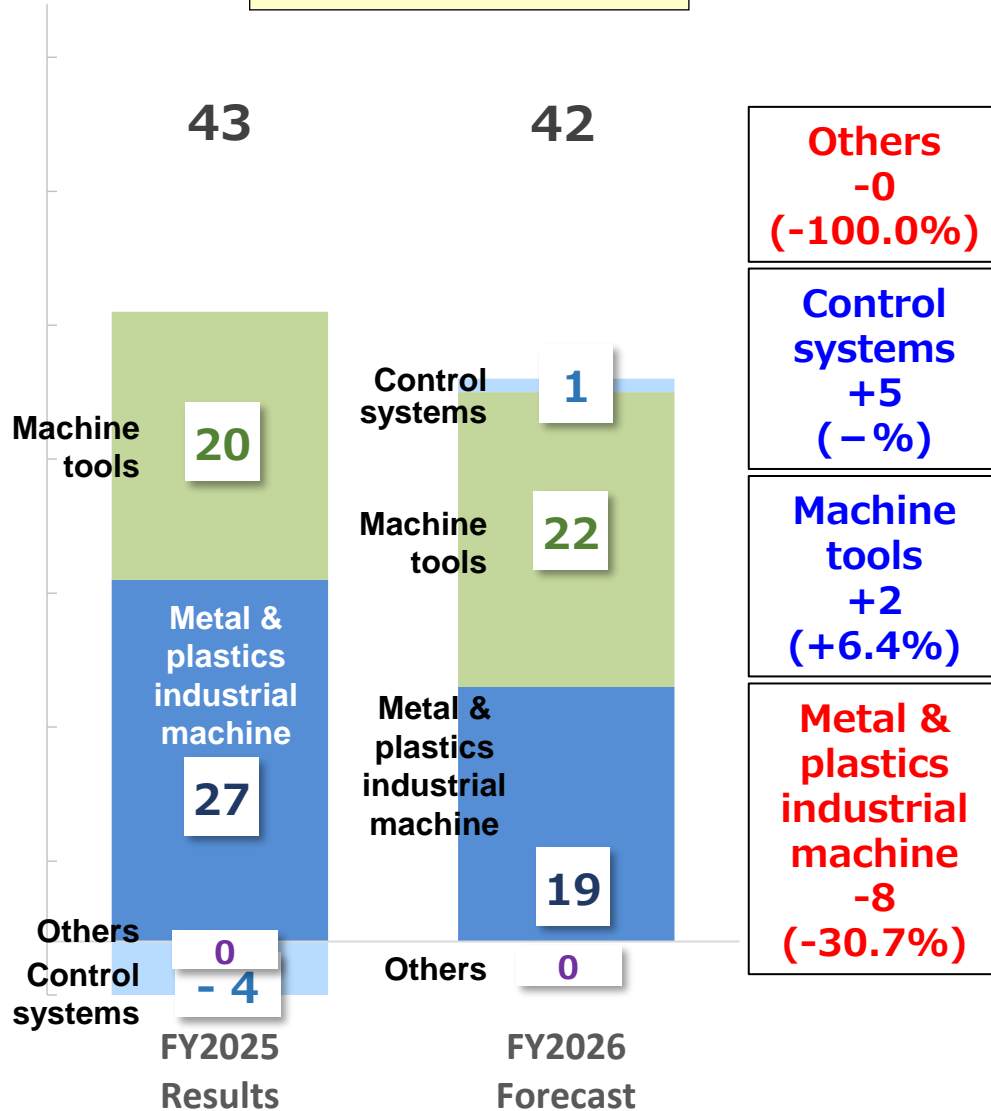
Change

Ordinary Profit

-19 (-38.0%)

Net Profit

+10 (+94.4%)



Segment Results (FY2026 Forecast vs. FY2025 Results)

Shibaura Machine

(Unit: 100 million yen)

Performance Factor Analysis

Metal & Plastics Industrial Machine	FY2026 Forecast	FY2025 Results	Amount Change	Percentage Change
Net Sales	921	988	- 67	- 6.8%
Operating Profit	19	27	- 8	- 30.7%
Profit Ratio	2.1%	2.8%	—	- 0.7pt

Positive Factors

Injection: Capital investment in the automotive market is expected to recover.

Negative Factors

Extrusion: Net sales scale is expected to decrease.

Machine Tools	FY2026 Forecast	FY2025 Results	Amount Change	Percentage Change
Net Sales	331	253	+78	+30.3%
Operating Profit	22	20	+2	+6.4%
Profit Ratio	6.6%	8.1%	—	- 1.5pt

Positive Factors

Machine Tools: Demand is expected to continue for energy, aerospace, shipbuilding, and defense-related industries.

Precision: Demand for optical communications for data centers is expected to increase due to the spread of AI.

Control Systems	FY2026 Forecast	FY2025 Results	Amount Change	Percentage Change
Net Sales	110	83	+27	+32.1%
Operating Profit	1	- 4	+5	—
Profit Ratio	0.9%	- 5.9%	—	+6.8pt

Positive Factors

Control: Expanding engineering solutions.

R&D Expenses, Capital Expenditures, Depreciation Expenses

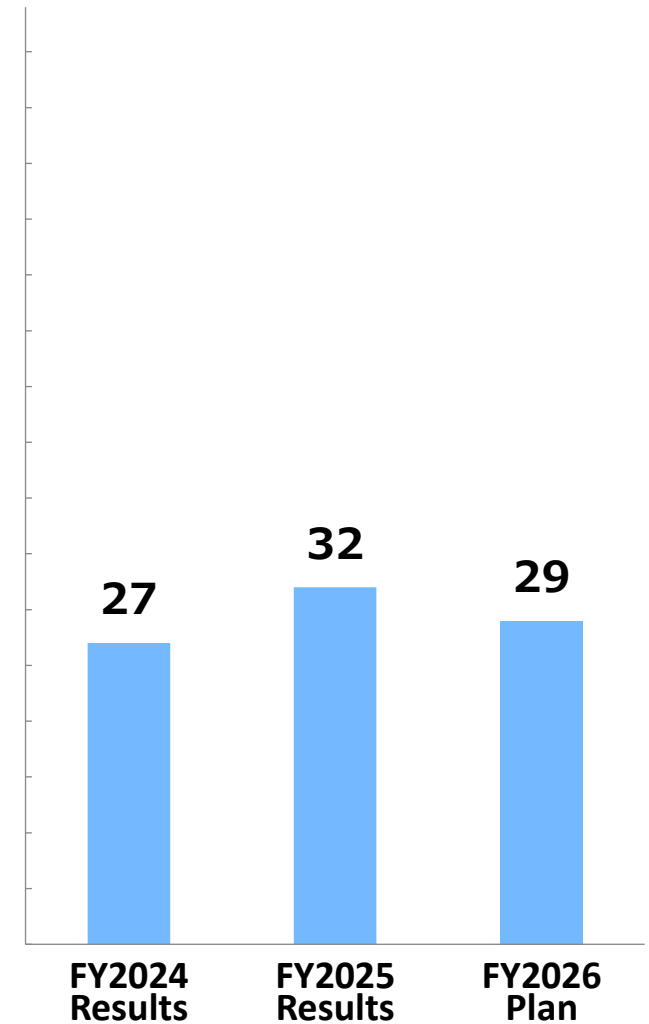
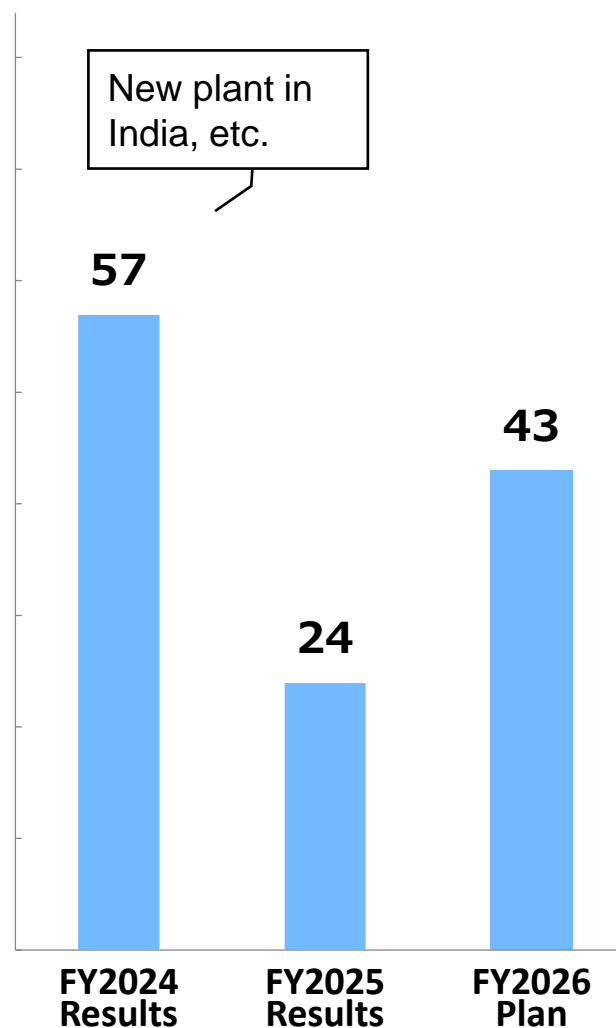
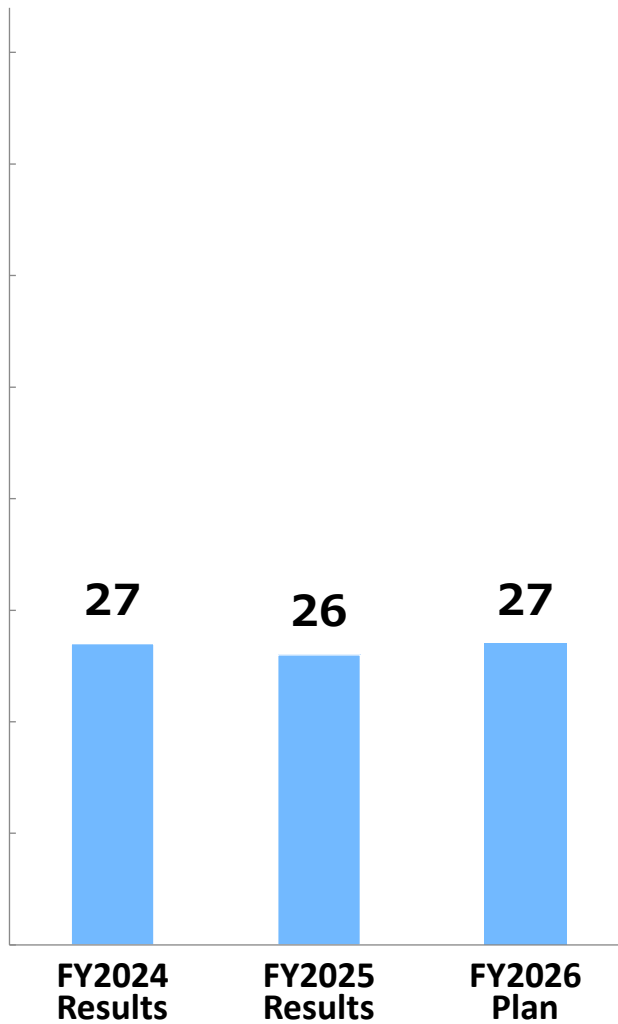
Shibaura Machine

(Unit: 100 million yen)

R&D Expenses

Capital Expenditures

Depreciation Expenses



Policy on Determination of Dividends

Our basic policy is to maintain stable dividends and to distribute profits in line with business performance while strengthening our management structure to improve profitability.

With regards to retained earnings, we will make strategic decisions on future business development for the purpose of continuous corporate growth, and effectively invest in strengthening human capital, production facilities, technological development, overseas expansion, and other areas. We will also continue to return profits to shareholders in an appropriate manner.

	Interim	Year-end	Full-year	Dividend payout ratio (Consolidated)
FY ended March 31, 2025	70.0 yen	70.0 yen	140.0 yen	26.4%
FY ended March 31, 2026	70.0 yen	70.0 yen	140.0 yen	321.8%
FY ending March 31, 2027 (Forecast)	70.0 yen	70.0 yen	140.0 yen	165.5%

【Results during the previous Medium-Term Management Plan】

■ Actual Results

TECHNOLINK CO., LTD. (Old company name : POKKA MACHINE Co., Ltd.)

Reason for acquisition of stocks : Expanding the system engineering business and strengthening the system sales of our products.

Date of stock transfer : March 1, 2024

【Results during the current Medium-Term Management Plan】

■ Actual Results

Functional Fluids Ltd.

Reason for acquisition of stocks : Expanding sales of injection molding machines and die casting machines, expanding globally, and contributing to the SDGs.

Date of stock transfer : May 1, 2025

SHIBAURA MACHINE LWB GmbH (Old company name : LWB Steinl GmbH) (Germany)

Reason for acquisition of equity interest : Expanding business in Europe, focusing on injection molding machines.

Date of equity interest acquisition : Date of stock transfer : November 28, 2025

□ In Progress

Moore Nanotechnology Systems, LLC (USA)

Reason for acquisition of equity interest : Accelerating the globalization of the ultra-precision machine tool business and developing new markets.

Date of equity interest acquisition (Scheduled) : Second half of 2026

(Date of Equity Interest Transfer Agreement: May 18, 2026)

Shibaura Machine

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