

# **Consolidated Financial Results for the Nine Months Ended December 31, 2025**

**February 5, 2026**

**SHIBAURA MACHINE CO., LTD.**

# Consolidated Financial Results Overview for the Nine Months Ended December 31, 2025

<Terminology annotations in the main story>

Injection: Injection molding machines	(Metal & Plastics Industrial Machine Segment )
Die Casting: Die casting machines	(Metal & Plastics Industrial Machine Segment )
Extrusion: Extrusion machines	(Metal & Plastics Industrial Machine Segment )
Machine tools: Large machine tools	(Machine Tools Segment)
Precision: High-precision machine tools	(Machine Tools Segment)
Control: Control systems Segment	

\*The "BSF" used in the main story refers to "LiB separator film production lines for lithium-ion batteries".

# Performance Summary (Year-on-Year)

Shibaura Machine

(Unit: 100 million yen)

	Q3 FY2025 Results (A)	Q3 FY2024 Results (B)	Change (A)-(B)
<b>Net sales</b>	<b>927</b>	<b>1,330</b>	<b>- 403</b>
<b>Operating profit</b>	<b>18</b>	<b>131</b>	<b>- 113</b>
<b>Profit ratio</b>	<b>2.0%</b>	<b>9.9%</b>	<b>- 7.9pt</b>
<b>Ordinary profit</b>	<b>28</b>	<b>135</b>	<b>- 107</b>
<b>Profit ratio</b>	<b>3.0%</b>	<b>10.2%</b>	<b>- 7.2pt</b>
<b>Net profit attributable to owners of parent</b>	<b>19</b>	<b>122</b>	<b>- 103</b>
<b>Profit ratio</b>	<b>2.1%</b>	<b>9.2%</b>	<b>- 7.1pt</b>
<b>Orders received</b>	<b>875</b>	<b>757</b>	<b>+118</b>
<b>Exchange rate (USD)</b>	<b>157 yen</b>	<b>158 yen</b>	

\*Exchange rate sensitivity on operating profit (USD)

Approximately 100 million yen per 1 yen

(Profits will increase with yen's depreciation)

## Decreased Revenue and profits Year-on-Year

### ■ Net sales

- Despite increases in sales of injection molding machines, machine tools and precision, overall sales decreased due to a decline in sales of the "BSF" in extrusion machines in China.

Increased Segment : Machine tools

Decreased Segments : Metal & plastics industrial machine

(Injection : Increase, Die Casting and Extrusion : Decrease)

Control Systems

### ■ Operating Profit, Ordinary Profit, Net Profit

- Operating profit and ordinary profit decreased due to sales reduction.
- Net profit decreased due to a decrease in sales volume and a reactionary decrease in gains on the sale of fixed assets (land) recorded in the same period of the previous year.

### ■ Orders Received

- Overall orders increased due to increases in all segments, including machine tools, which is experiencing favorable market conditions.
- The full line of "BSF" in extrusion machines was ordered for the first time in approximately two years.

Increased Segment : Metal & plastics industrial machine

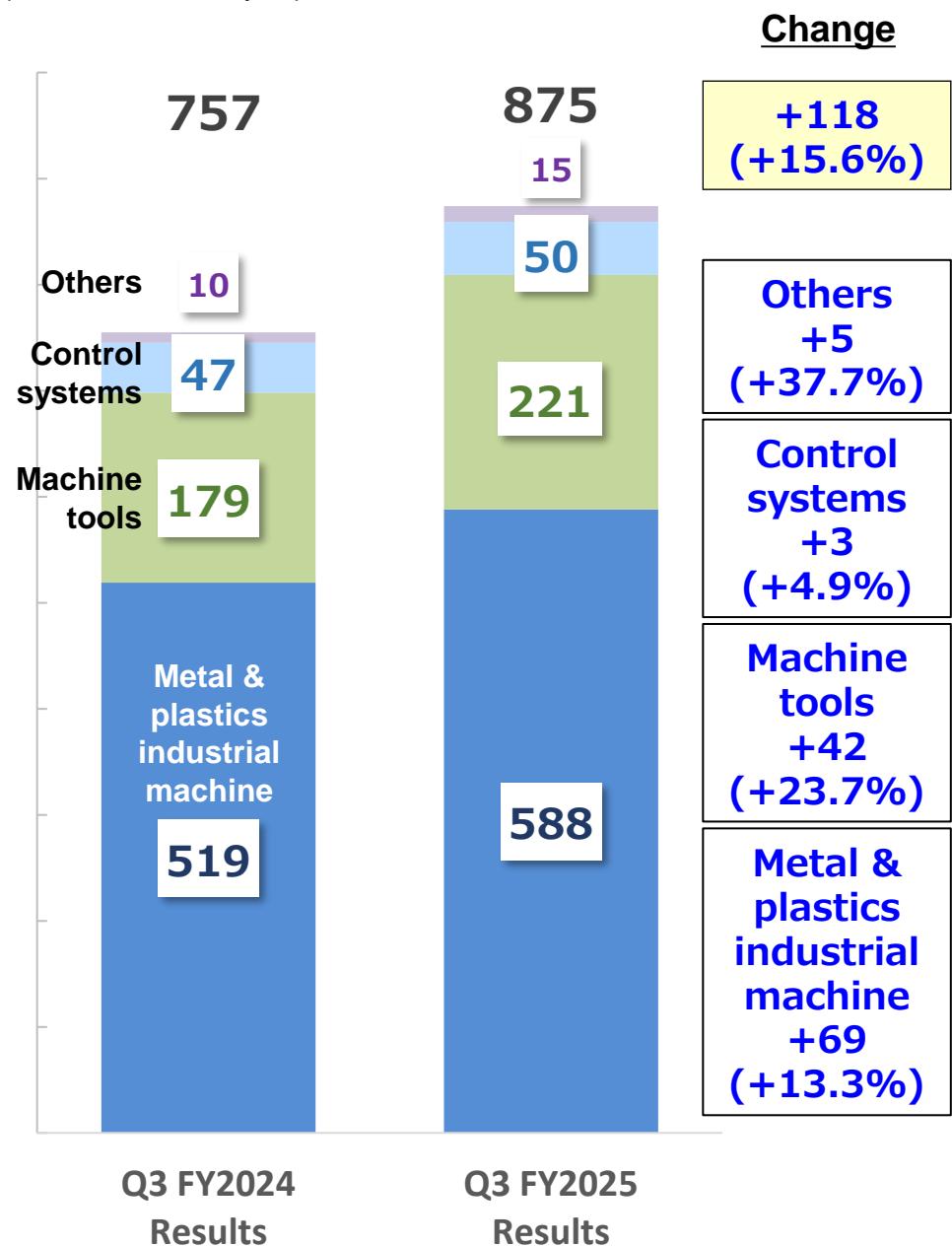
(Injection : Decrease, Die Casting and Extrusion : Increase)

Machine tools, Control Systems

# Orders Received (By Segment)

Shibaura Machine

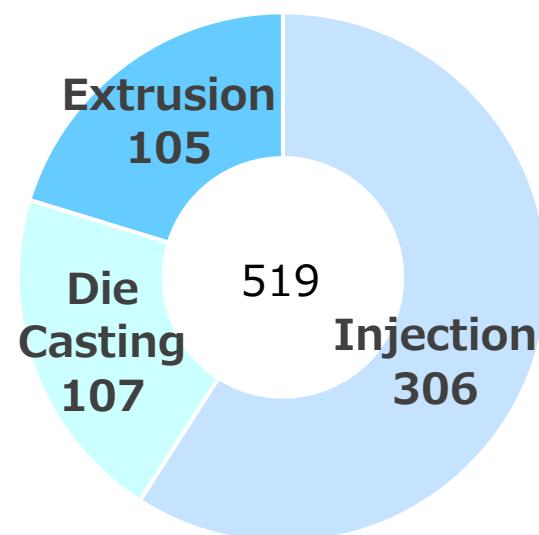
(Unit: 100 million yen)



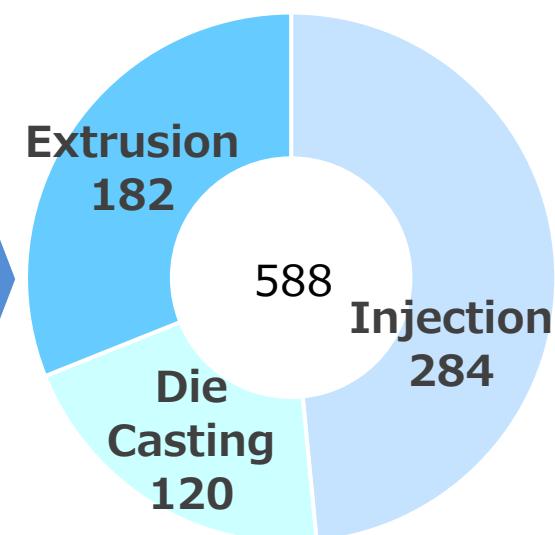
(Unit: 100 million yen)

## Breakdown of Metal & Plastics Industrial Machine

Q3 FY2024  
Results



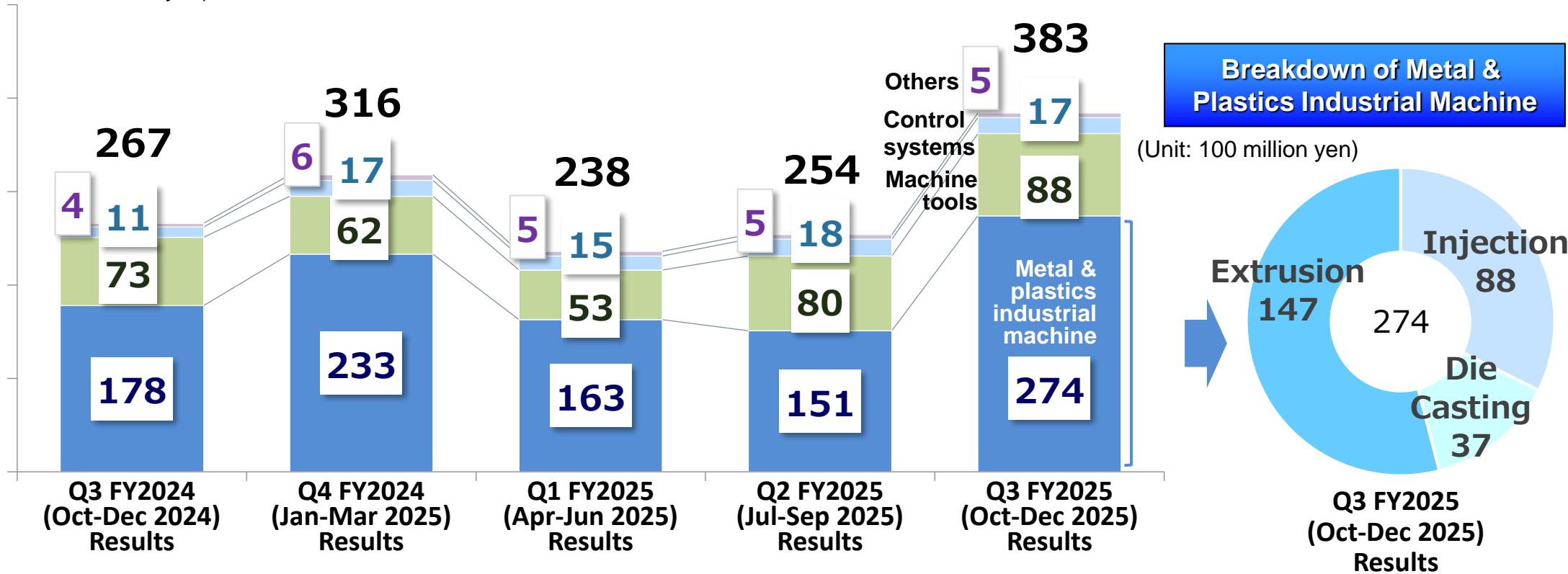
Q3 FY2025  
Results



# Trends of Orders Received (By Segment)

Shibaura Machine

(Unit: 100 million yen)



## Current Orders

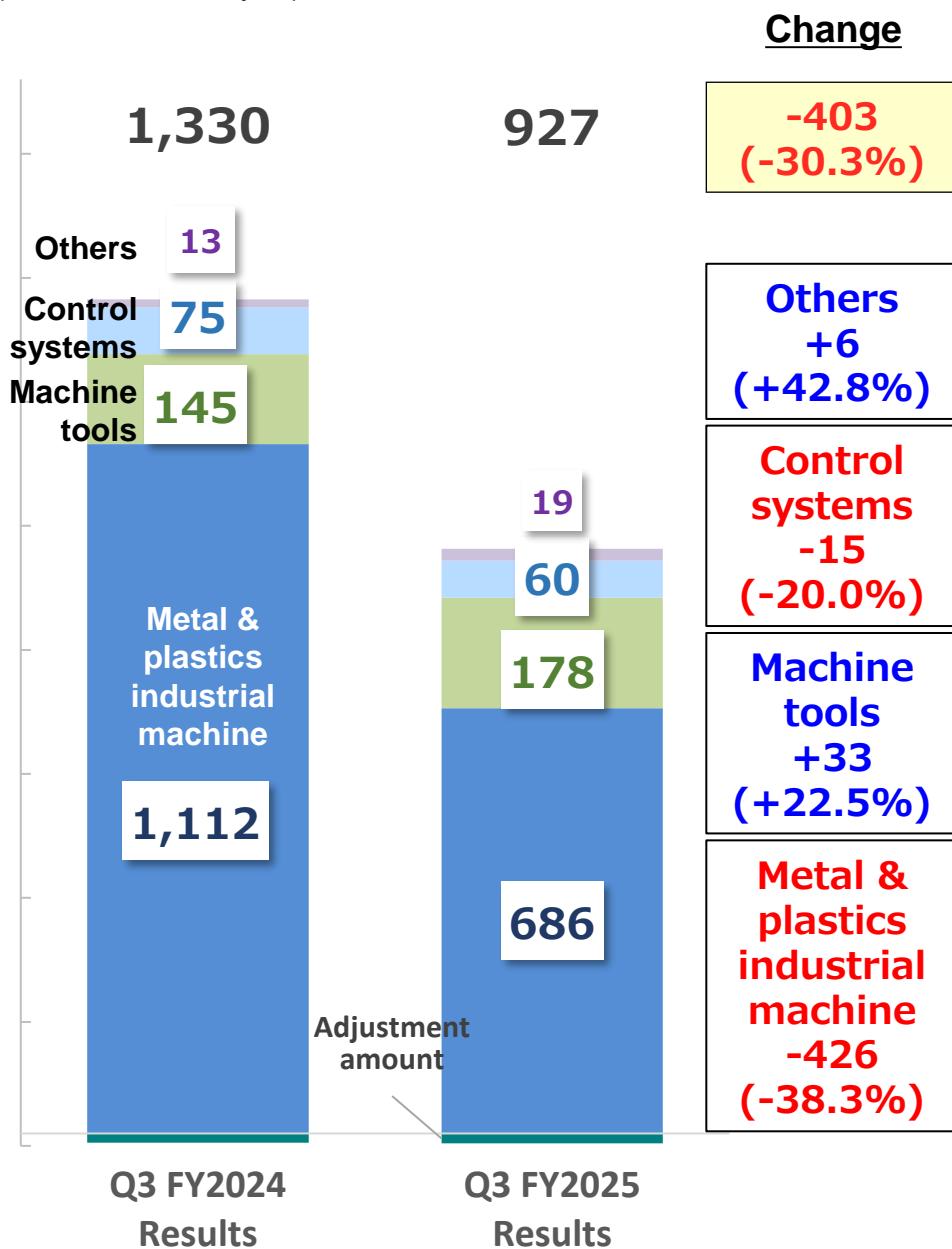
- Injection and Die Casting: Capital investment remains on hold due to the impact of U.S. trade policy and the stagnant auto market.
- Extrusion: The full line of “BSF” in extrusion machines was ordered for the first time in approximately two years. Demand for the “BSF” is also increasing for ESS※ in addition to for EV.
- Machine Tools: Demand is strong for energy, aerospace, domestic shipbuilding and defense-related.
- Precision: Demand for optical communications is strong due to the expansion of demand for large servers driven by the spread of AI, and demand for vehicle-mounted optical molds is strong.
- Control: Demand for industrial robot is low.

※ESS : Energy Storage System

# Net Sales (By Segment)

Shibaura Machine

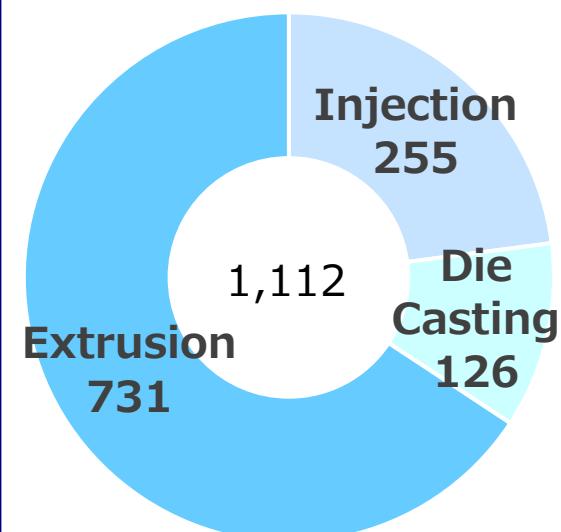
(Unit: 100 million yen)



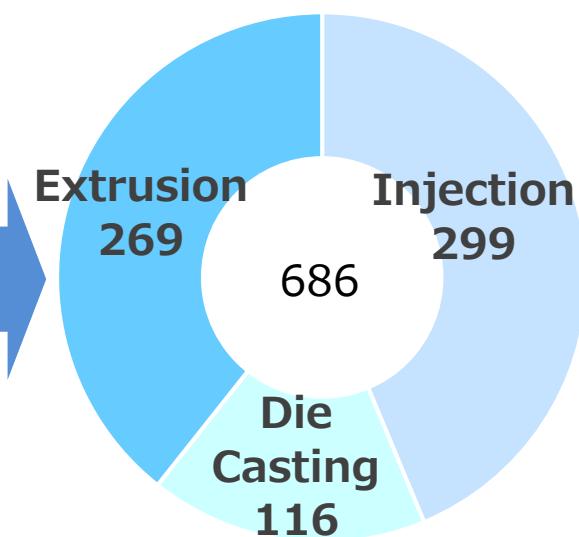
(Unit: 100 million yen)

## Breakdown of Metal & Plastics Industrial Machine

Q3 FY2024  
Results



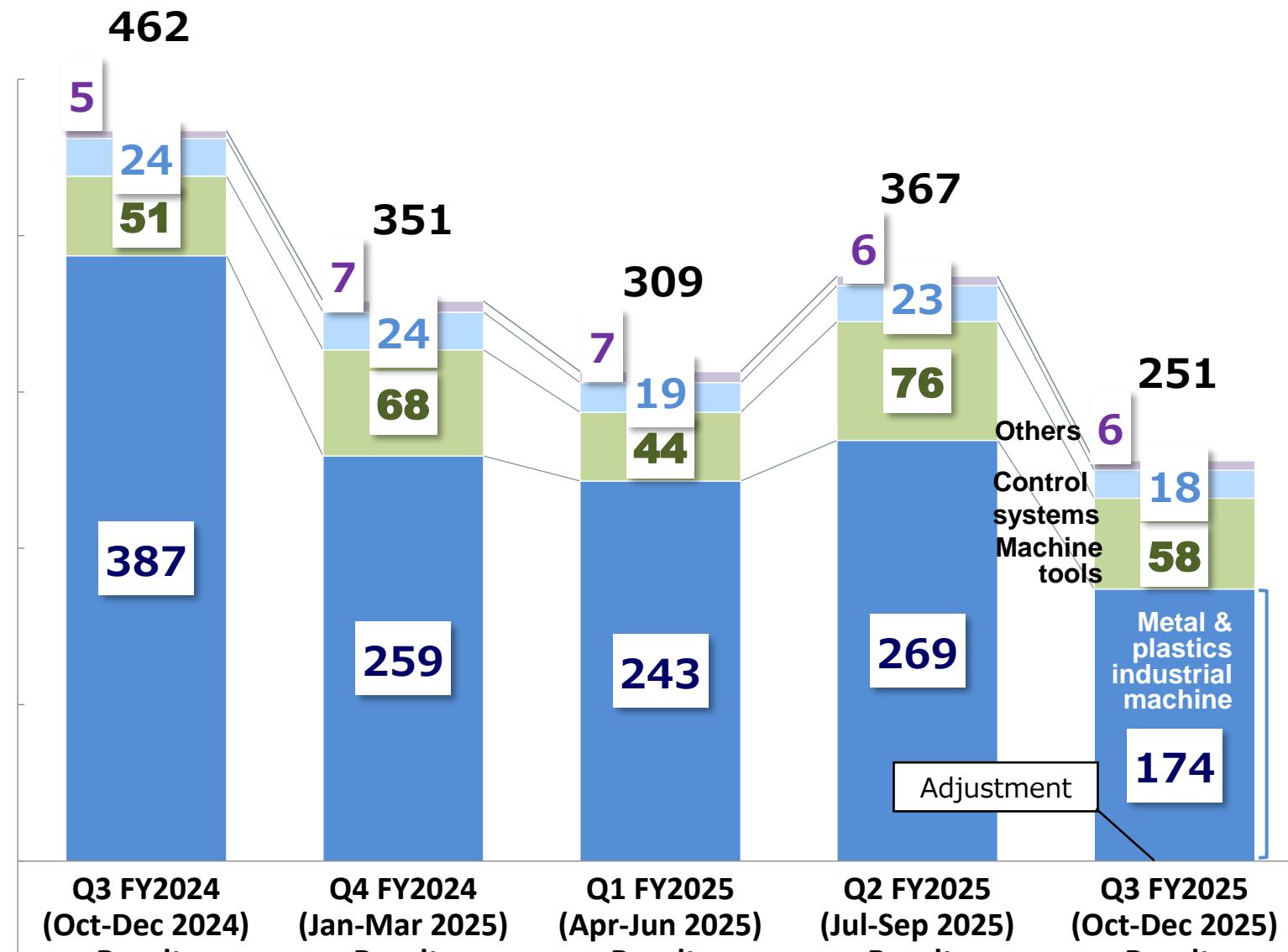
Q3 FY2025  
Results



# Trends of Net Sales (By Segment)

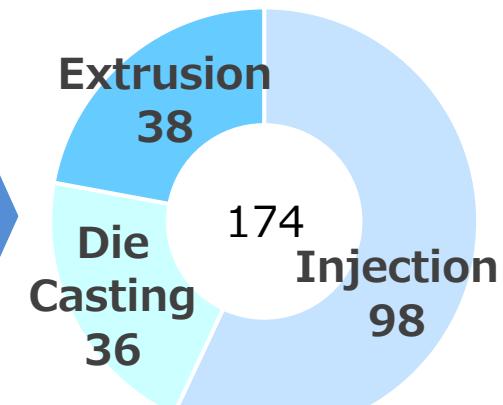
Shibaura Machine

(Unit: 100 million yen)



## Breakdown of Metal & Plastics Industrial Machine

(Unit: 100 million yen)

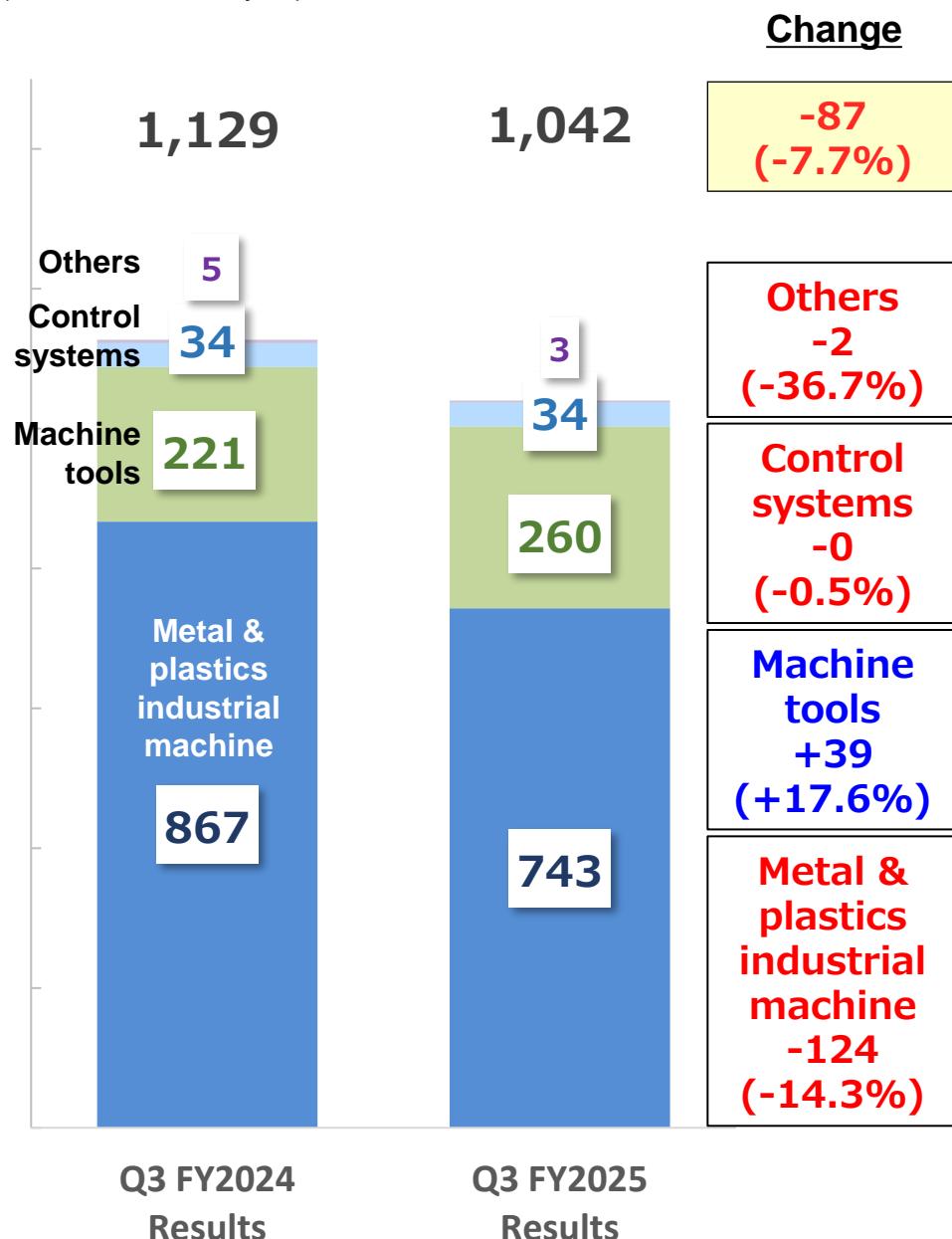


Q3 FY2025  
(Oct-Dec 2025)  
Results

# Order Backlog (By Segment)

Shibaura Machine

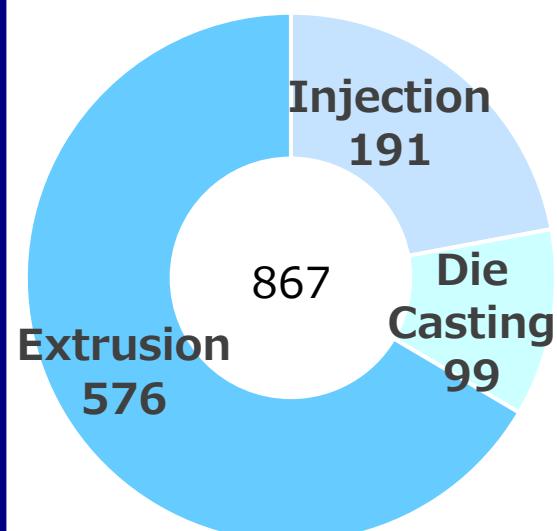
(Unit: 100 million yen)



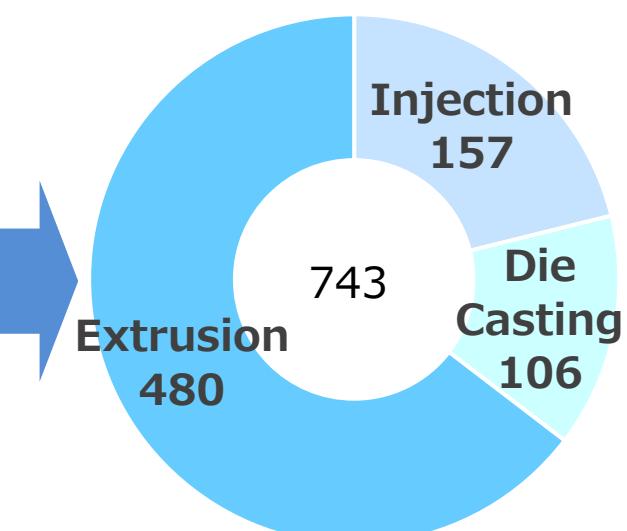
(Unit: 100 million yen)

## Breakdown of Metal & Plastics Industrial Machine

Q3 FY2024 Results



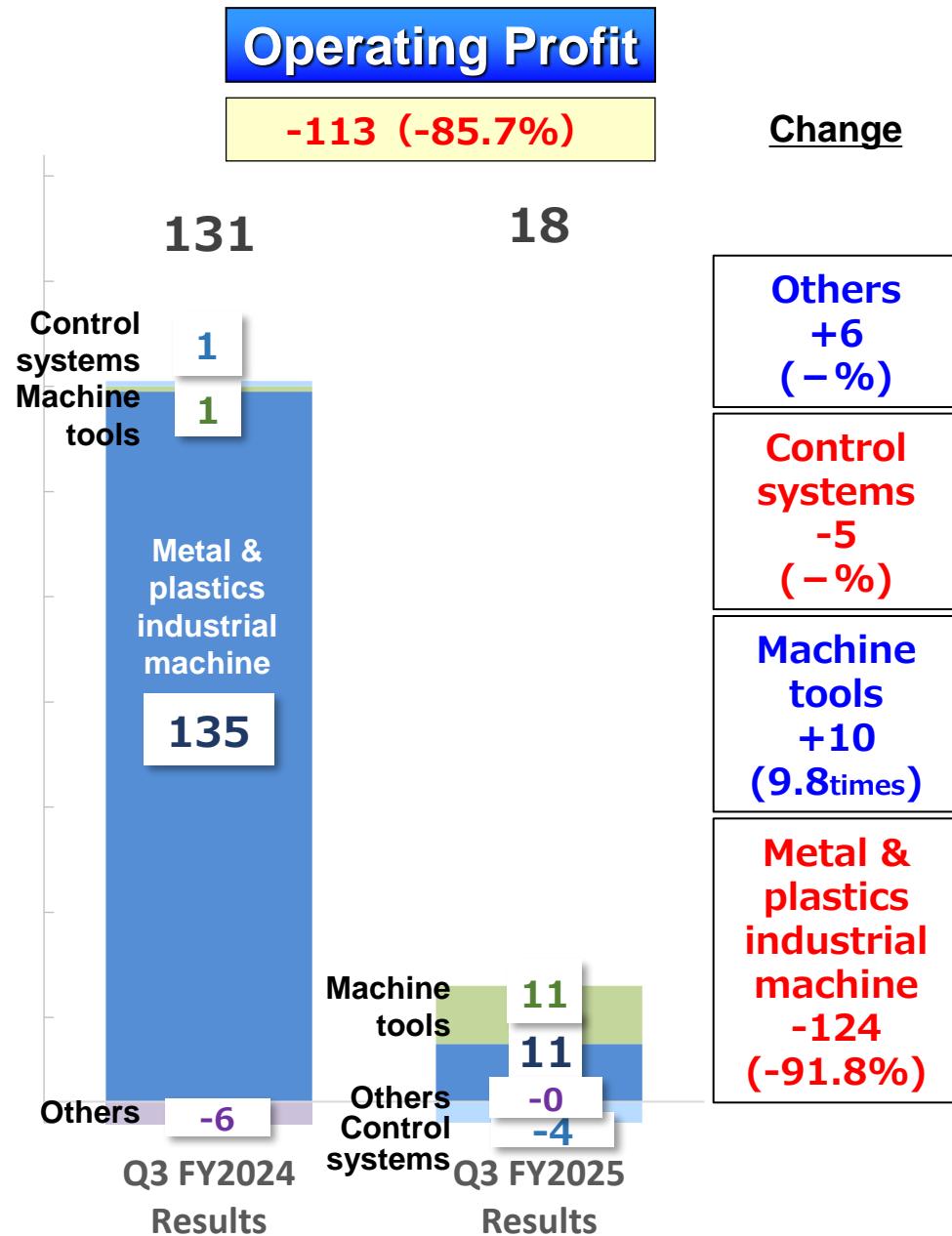
Q3 FY2025 Results



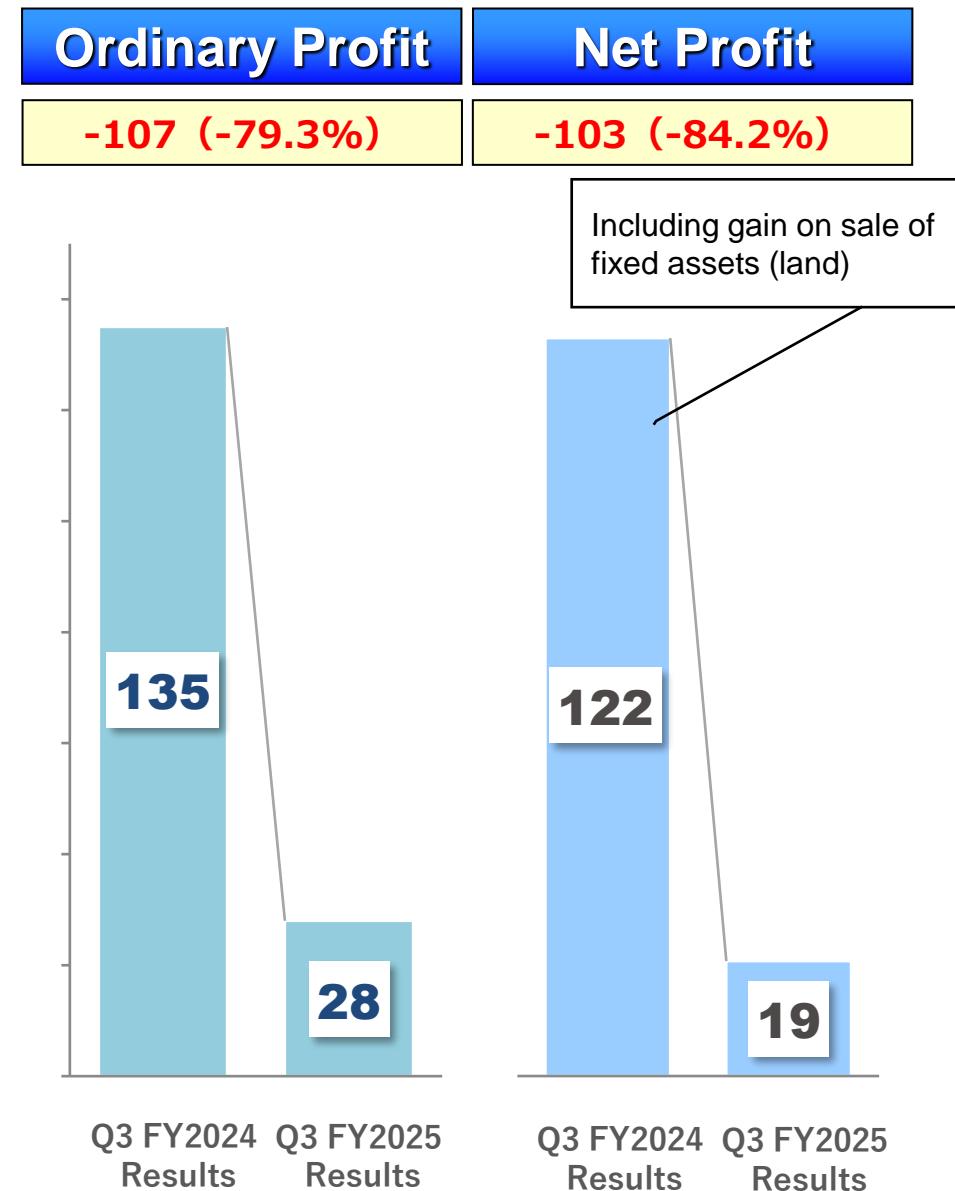
# Operating Profit (By Segment), Ordinary Profit, Net Profit

Shibaura Machine

(Unit: 100 million yen)



(Unit: 100 million yen)



# Segment Results

Shibaura Machine

(Unit: 100 million yen)

Metal & Plastics Industrial Machine	Q3 FY2025 Results	Q3 FY2024 Results	Amount Change	Percentage Change
Net Sales	<b>686</b>	<b>1,112</b>	<b>- 426</b>	<b>- 38.3%</b>
Operating Profit	<b>11</b>	<b>135</b>	<b>- 124</b>	<b>- 91.8%</b>
Profit Ratio	<b>1.6%</b>	<b>12.2%</b>	—	<b>- 10.6pt</b>

## Performance Factor Analysis

### Positive Factors

Injection: Increase in Japan, North America, Southeast Asia and India, etc.

### Negative Factors

Die Casting: Decrease for automobile in Japan and China.

Extrusion: Decrease in the "BSF" in China.

Machine Tools	Q3 FY2025 Results	Q3 FY2024 Results	Amount Change	Percentage Change
Net Sales	<b>178</b>	<b>145</b>	<b>+33</b>	<b>+22.5%</b>
Operating Profit	<b>11</b>	<b>1</b>	<b>+10</b>	<b>9.8times</b>
Profit Ratio	<b>6.7%</b>	<b>0.8%</b>	—	<b>+5.9pt</b>

### Positive Factors

Machine Tools: Increase for energy in Japan and India. Improve operating profit ratio.

Precision: Increase for optical communications due to the expansion of demand for large servers driven by the spread of AI in China, and demand for semiconductors in Japan.

Control Systems	Q3 FY2025 Results	Q3 FY2024 Results	Amount Change	Percentage Change
Net Sales	<b>60</b>	<b>75</b>	<b>- 15</b>	<b>- 20.0%</b>
Operating Profit	<b>- 4</b>	<b>1</b>	<b>- 5</b>	—
Profit Ratio	<b>- 7.0%</b>	<b>1.5%</b>	—	<b>- 8.5pt</b>

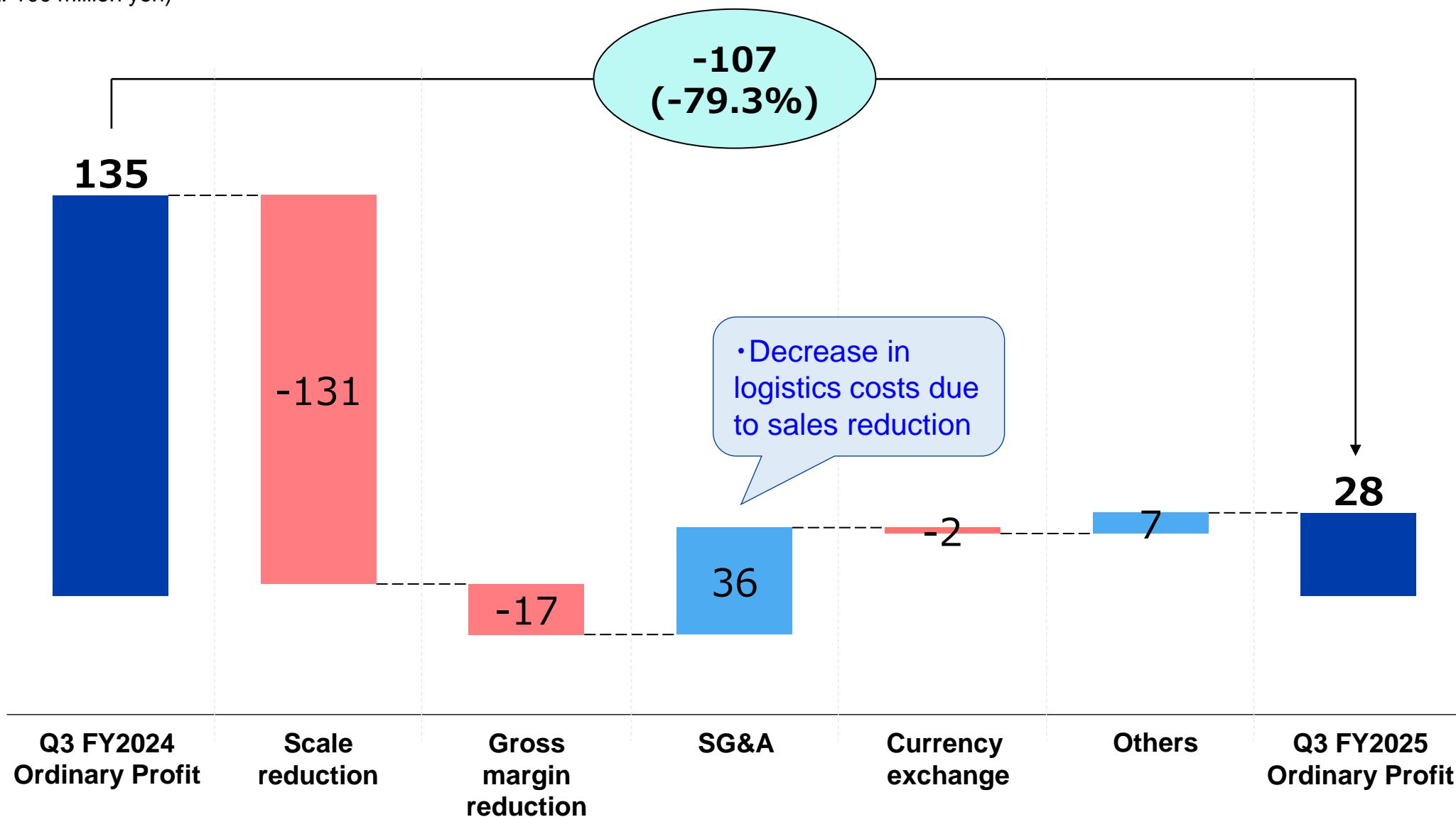
### Negative Factors

Control: Decrease for electric control system in Japan. Demand for industrial robot in China is low.

# Ordinary Profit Analysis

Shibaura Machine

(Unit: 100 million yen)



# Domestic and Overseas Sales (By Segment)

Shibaura Machine

(Unit: 100 million yen)

## Domestic sales

(Domestic ratio)

- Others
- Control systems
- Machine tools
- Metal & plastics industrial machine

261  
(20%)

10  
56  
69  
124

Q3 FY2024  
Results

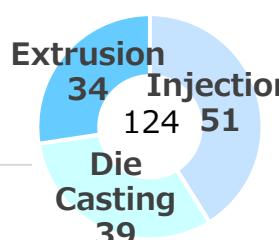
263  
(28%)

16  
43  
88  
115

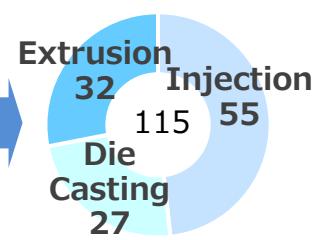
Q3 FY2025  
Results

### Breakdown of Metal & Plastics Industrial Machine

Q3 FY2024  
Results



Q3 FY2025  
Results



(Unit: 100 million yen)

## Overseas sales

(Overseas ratio)

1,068  
(80%)

0  
4  
75

Q3 FY2024  
Results

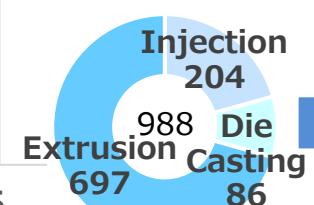
663  
(72%)

0  
3  
89

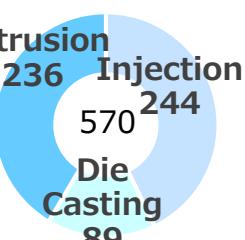
Q3 FY2025  
Results

### Breakdown of Metal & Plastics Industrial Machine

Q3 FY2024  
Results



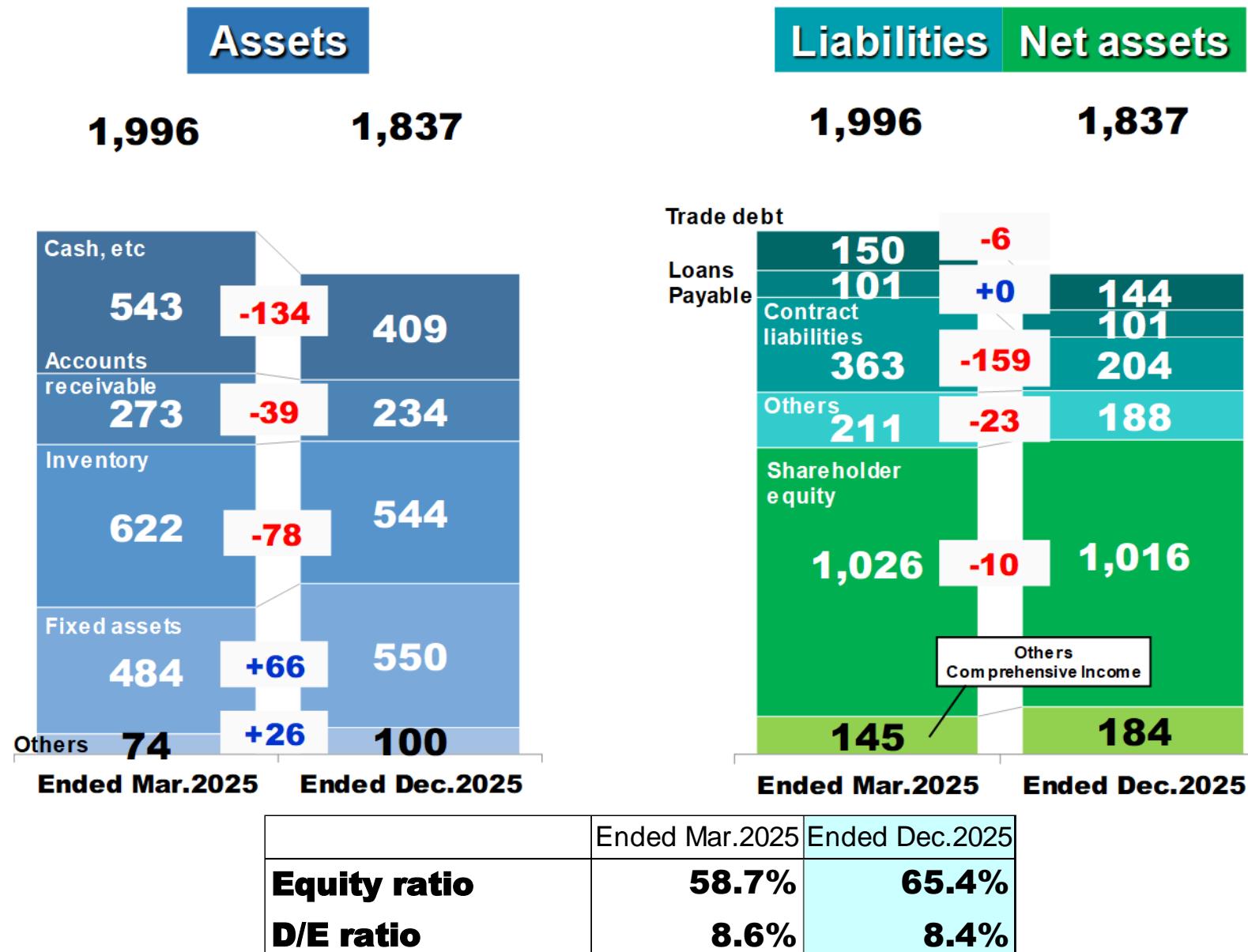
Q3 FY2025  
Results



# Balance Sheet

Shibaura Machine

(Unit: 100 million yen)



- **Forecast of Consolidated Financial Results for the Year Ending March 31, 2026**
  - 1) Financial Results Forecast
  - 2) R&D Expenses, Capital Expenditures, Depreciation Expenses
  - 3) Dividend Forecast
- **M&A track record**

# FY2025 Financial Results Forecast

Shibaura Machine

(Unit: 100 million yen)

FY2025 summary of business results forecast has not been changed from it announced on May 12, 2025.

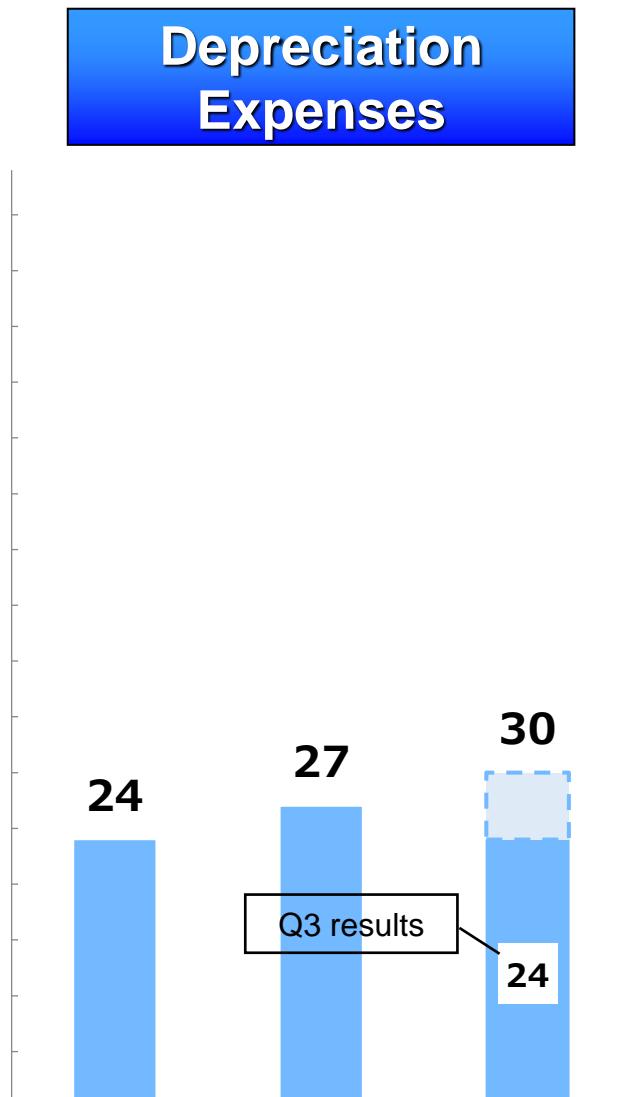
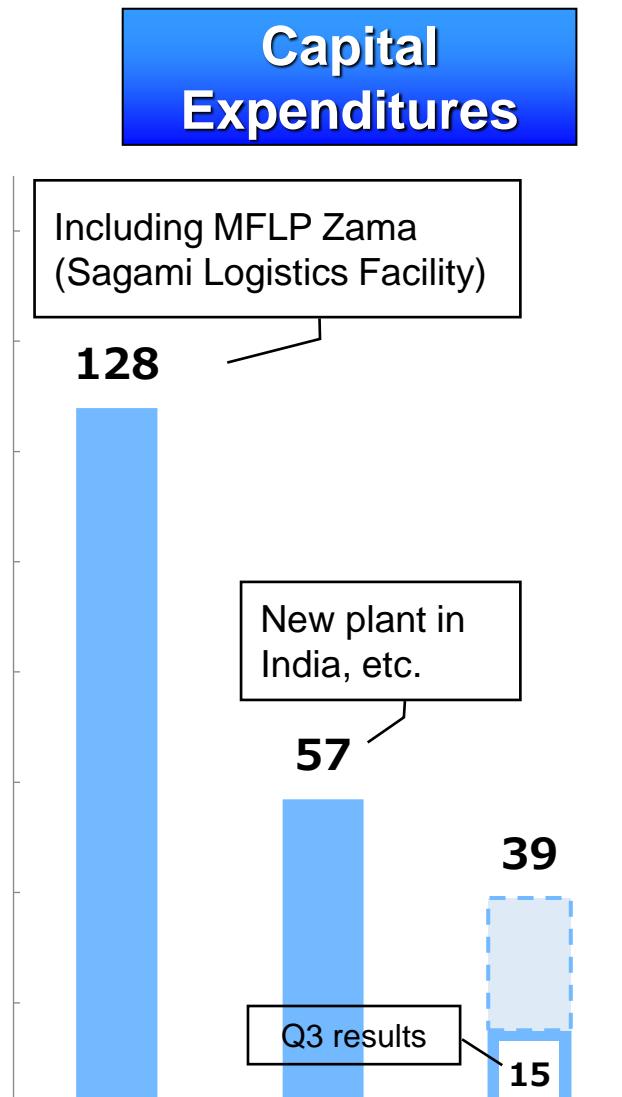
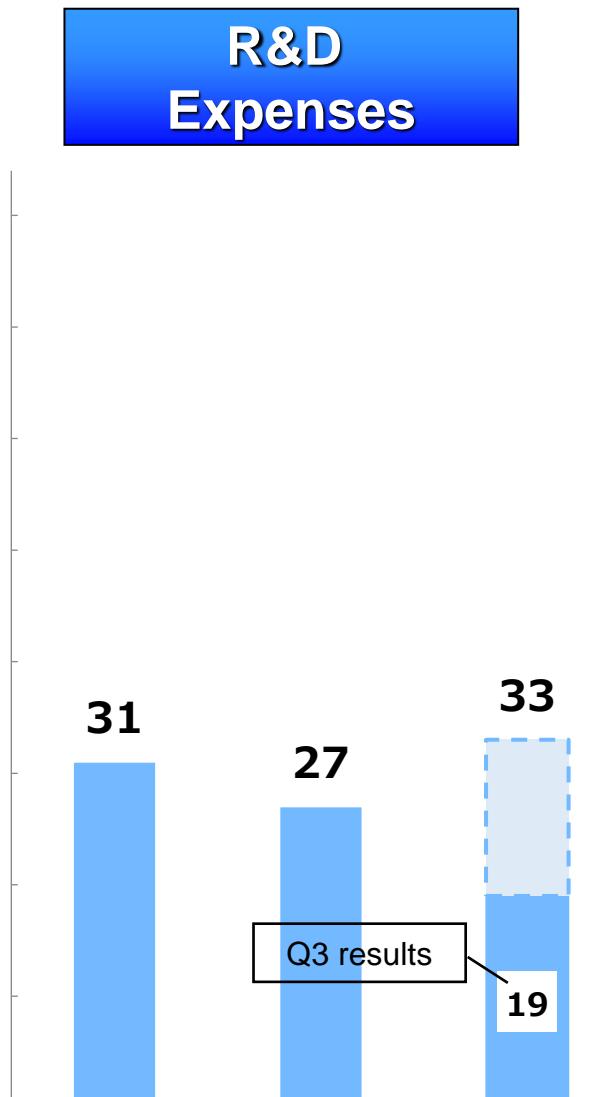
	FY2025 Forecast (Announced on May 12,2025) (A)	FY2024 Results (B)	Change (A-B)
<b>Net sales</b>	<b>1,400</b>	<b>1,681</b>	<b>- 281</b>
<b>Operating profit</b>	<b>50</b>	<b>140</b>	<b>- 90</b>
<b>Profit ratio</b>	<b>3.6%</b>	<b>8.4%</b>	<b>- 4.8pt</b>
<b>Ordinary profit</b>	<b>50</b>	<b>140</b>	<b>- 90</b>
<b>Profit ratio</b>	<b>3.6%</b>	<b>8.4%</b>	<b>- 4.8pt</b>
<b>Net profit attributable to owners of parent</b>	<b>33</b>	<b>125</b>	<b>- 92</b>
<b>Profit ratio</b>	<b>2.4%</b>	<b>7.5%</b>	<b>- 5.1pt</b>
<b>Orders received</b>	<b>1,380</b>	<b>1,073</b>	<b>+307</b>
<b>Exchange rate (USD)</b>	<b>145 yen</b>	<b>150 yen</b>	

- Orders received have bottomed out and are showing signs of recovery.
- Net sales decreased mainly due to a decline in sales of the "BSF" in extrusion machines.
- Operating profit and ordinary profit decreased mainly due to a decrease in sales volume.
- Net profit decreased due to a decrease in sales volume and a reactionary decrease in gains on the sale of fixed assets (land) recorded in the previous fiscal year.

# R&D Expenses, Capital Expenditures, Depreciation Expenses

Shibaura Machine

(Unit: 100 million yen)



FY2025 dividend forecast has not been changed from it announced on May 12, 2025.

## Policy on Determination of Dividends

Our basic policy is to maintain stable dividends and to distribute profits in line with business performance while strengthening our management structure to improve profitability.

With regards to retained earnings, we will make strategic decisions on future business development for the purpose of continuous corporate growth, and effectively invest in strengthening human capital, production facilities, technological development, overseas expansion, and other areas. We will also continue to return profits to shareholders in an appropriate manner.

	Interim	Year-end	Full-year	Dividend payout ratio (Consolidated)
FY ended March 31, 2024	<b>70.0 yen</b>	<b>70.0 yen</b>	<b>140.0 yen</b>	※ 52.1%
FY ended March 31, 2025	<b>70.0 yen</b>	<b>70.0 yen</b>	<b>140.0 yen</b>	26.4%
FY ending March 31, 2026 (Forecast)	<b>70.0 yen</b>	<b>70.0 yen</b>	<b>140.0 yen</b>	<b>100.3%</b>

※ Dividend payout ratio for FY ended March 2024: Extraordinary profit (gain on sale of land) related to the commercialization of MFLP Zama (Sagami Logistics Facility) are excluded from net profit because it is used to acquire the equity interest in the building constructed on the land of the transferred asset.

Additionally, the dividend payout ratio was calculated as a total payout ratio which includes treasury stock acquisitions announced on May 13, 2024.

## 【Results during the previous Medium-Term Management Plan】

### ■ **TECHNOLINK CO., LTD. (old company name : POKKA MACHINE Co., Ltd.) (Aichi Prefecture)**

Reason for acquisition of stocks : Expanding the system engineering business and strengthening the system sales of our products.

Business : Planning, design, manufacturing and sales of automation and labor-saving systems

Date of stock transfer : March 1, 2024

Rate of holding voting rights : 100%

## 【Results during the current Medium-Term Management Plan】

### ■ **Functional Fluids Ltd. (Osaka Prefecture)**

Reason for acquisition of stocks : Expanding sales of injection molding machines and die casting machines, expanding globally, and contributing to the SDGs.

Business : Manufacturing and sales of the secondary cooling system and mold cooling equipment.

Date of stock transfer : May 1, 2025

Rate of holding voting rights : 100%

### ■ **SHIBAURA MACHINE LWB GmbH (old company name : LWB Steinl GmbH) (Germany)**

(Planned stock transfer from late November to mid December 2025)

Reason for acquisition of stocks : Expanding business in Europe, focusing on injection molding machines

Business : Manufacturing and sales of industrial machine, mainly injection molding machine.

Revenue : About 40 million euro

Rate of holding voting rights : 80% (Planned to become a wholly owned subsidiary in three years)

# **Shibaura Machine**

**SHIBAURA MACHINE CO., LTD.**

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