



March 5, 2020

To whom it may concern

Company name: Toshiba Machine Co., Ltd.
Securities code: 6104 (1st Section, Tokyo Stock Exchange)
Representative: Shigetomo Sakamoto
President and Chief Operating Officer

Notification of the Formulation of the “New ‘Shibaura Machine’ Long-term Vision 2030”

The Company has established the “New ‘Shibaura Machine’ Long-term Vision 2030.” This long-term vision was formulated in order to ensure the sustainable growth of the Company in the further ten years from the fiscal year 2023, the final year of the “Management Reform Plan toward the new ‘Shibaura Machine’,” which we published on February 4, 2020.

<Long-term Vision 2030 (Our Ideals)>

Achieve both the resolving of social issues and the enhancing of corporate value through responding to megatrends facing the global manufacturing industry with outstanding technological innovations

<Four Directions of the Long-term Vision 2030>

- Business portfolio strategy (clarification of focus areas and reduction/withdrawal areas)
- Improve profitability and expand profit opportunities through new “product + service” business
- Expand overseas sales
- Human resource strategy that supports technological platforms

In addition, in connection with the publication of the “Long-term Vision 2030,” today the Company has separately disclosed the “Notification of Consultation with the ‘Nomination Advisory Committee and Remuneration Advisory Committee’,” upon consulting with the Nomination Advisory Committee and Remuneration Advisory Committee as part of ensuring the ability to execute the “Management Reform Plan.” Please also refer to it.

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